

**BELA-BELA LOCAL MUNICIPALITY**



**MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT**

**2025/2026**

Compiled in terms of Section 72 of the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA) and Schedule C (In-Year Reports of Municipalities) of the Municipal Budget and Reporting Regulations

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## ACRONYMS AND TERMS

The report contains information, which is at times presented in abbreviations and terms, therefore for the purpose of this report the terms and acronyms below bear the following meaning:

ACRONYM	MEANING
AC	Audit Committee
ACTUAL PERFORMANCE	The Actual Performance From 1 July-31 December 2025
AFS	Annual Financial Statements
AG	Auditor General
ANNUAL TARGET	Planned Level Of Performance For 2025/2026 Financial Year
BASELINE	Status Quo At The Beginning Of 2025/2026 Financial Year
BBLM	Bela-Bela Local Municipality
BTO	Budget & Treasury Office
BUDGET ALLOCATED	Budget Approved In The Annual Budget For 2025/2026 Financial Year
BUDGET SPENT	Budget Spent In The First Half Of 2025/2026 Financial Year
CBD	Central Business District
COGHSTA	Department Of Cooperative Governance, Human Settlements And Traditional Affairs
COGTA	Department Of Cooperative Governance And Traditional Affairs
CORRECTIVE MEASURES	Steps To Be Taken To Improve Performance
CS	Corporate Services
CSS	Community & Social Services
DMRE	Department Of Mineral Resources And Energy
DOE	Department Of Energy
DWS	Department Of Water and Sanitation
EEDSM	Energy Efficiency Demand Side Management
EIA	Environmental Impact Assessment
FY	Financial Year
GIS	Geographical Information System
HIV/AIDS	Human Immunodeficiency Virus/ Acquired Immunodeficiency Syndrome
HR	Human Resources
HRD	Human Resource Development
HRM	Human Resource Management
ICT	Information Communication Technology Information Communication Technology
IDP	Integrated Development Plan
IGR	Intergovernmental Relations
INEP	Integrated National Electrification Program
IT	Information Technology
KPA	Key Performance Area
KPI	Key Performance Indicator
LED	Local Economic Development
LFF	Local Labour Forum
LGSETA	Local Government Sector Education Training Authority

ACRONYM	MEANING
LUMS	Land Use Management Scheme
MFMA	Municipal Finance Management Act
MID-TERM PERFORMANCE	Planned Level Of Performance From 1 July 2025 - 31 December 2025
MIG	Municipal Infrastructure Grant
MM	Municipal Manager
MPAC	Municipal Public Account Committee
MSA	Municipal Systems Act
OHS	Occupational Health And Safety
PED	Planning & Economic Development
PMS	Performance Management System
PPII	Project Performance Implementation Indicator
RMC	Risk Management Committee
SDBIP	Service Delivery And Budget Implementation Plan
SDF	Spatial Development Framework
SEC 56 MANAGERS	Senior Managers
SPLUMA	Spatial Planning And Land Use Management Act No16 Of 2013
TARGET	The Specific, Planned Level Of A Result To Be Achieved Within A Specific Timeframe With A Given Level Of Resources
TB	Tuberculosis
TSS	Technical Services
WSIG	Water Services Infrastructure Grant
WSP	Workplace Skills Plan
YTD	Year To Date

Table 1 Acronyms And Terms

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## **PART 1: IN-YEAR REPORT**

### **1.1. INTRODUCTION**

Section 72 of the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA), stipulates that the *accounting officer of a municipality must by 25 January of each year—*

- a) *Assess the performance of the municipality during the first half of the financial year, considering—*
  - i. *the monthly statements referred to in section 71 for the first half of the financial year.*
  - ii. *the municipality's service delivery performance during the first half of the financial year, and the service delivery targets, and performance indicators set in the service delivery and budget implementation plan.*
  - iii. *the past year's annual report, and progress on resolving problems identified in the annual report; and*
  - iv. *the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities; and*
- b) *submit a report on such assessment to—*
  - i. *the mayor of the municipality.*
  - ii. *the National Treasury; and*
  - iii. *the relevant provincial treasury.*

In addition to section 72 stipulated above and as required by Section 34 of the Local Government Municipal Systems Act (MSA), the Municipality has reviewed and approved the 2025/2026 Integrated Development Plan (IDP), approved the 2025/2026 Annual Budget in terms of Section 24 of the Local Government: Municipal Finance Management Act and the Mayor approved the Service Delivery and Budget Implementation Plan (SDBIP) in terms of Section 53 of the Local Government: Municipal Finance Management Act (MFMA No 56 of 2003).

The purpose of the aforementioned documents is to provide strategic guidance on the objectives to be implemented by the municipality during the financial year. The documents also present the budget available for the implementation of the said objectives and set out the targets on when the implementation will take place. As part of regular reporting, the Administration is expected to compile reports on the performance of the Municipality.

Section 72 of the MFMA further requires the Municipal Manager to assess the performance of the Municipality during the first half of the financial year, by the 25<sup>th</sup> of January each year. This report, therefore, serves two primary purposes, namely.

- a) To reflect on the performance of the municipality for the first half of the financial year. This exercise will enable the municipality to revise the current plans and budget going forward into the next six months, and inform reprioritisation and funding thereof in the new financial year; and
- b) Ensure compliance with the letter and spirit of the MFMA by comparing the actual performance of the municipality with the performance indicators and targets as set out in its 2025/2026 Integrated Development Plan (IDP), Annual Budget and Service Delivery and Budget Implementation Plan (SDBIP) from 1 July 2025 to 31 December 2025 which makes the first half of the 2025/2026 Financial Year.

The performance reflected in the report is in terms of the six (6) National Government's Strategic Key Performance Areas for local government, which are as follows:

- Basic Service Delivery
- Local Economic Development.
- Municipal Institutional Transformation and Development.
- Municipal Financial Viability and Management,
- Good Governance and Public Participation, and
- Spatial Rationale

Even further, these Strategic Key Performance Areas are a component of the bigger national picture of eliminating poverty and reducing inequality as envisioned in the National Development Plan. The Service Delivery and Budget Implementation Plan contained in this report outlines the municipality's contribution to these national imperatives of broadening access to basic services, providing social security in the form of indigent support and increasing investments in infrastructures such as roads and storm water, to name a few.

## **1.2. Resolutions**

The recommendations dealing with section 72 report of local government as prescribed by Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA) and Schedule C (In-Year Reports of Municipalities) of the Municipal Budget and Reporting Regulations is hereby presented to the council. It is recommended:

- a) The Council note the mid-year budget and performance assessment, and other supporting documents included in the report in terms of section 72 of the Act.
- b) The Council note the state of affairs for the municipality referred to in section 52(d) of the Act;
- c) The adjustment budget be compiled in terms of section 28 of the MFMA,
- d) That the Municipal Manager submits the Mid-year budget and performance assessment report to the National Treasury and Provincial Treasury.

## **1.3. Executive summary**

Section 24(1) of the Municipal Finance Management Act, 56 of 2003, The municipal council must at least 30 days before the start of the budget year consider approval of the annual budget. The annual budget of Bela-Bela Local Municipality for

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the financial year 2025/2026; and indicative allocations for the two projected outer years 2026/2027 and 2027/2028; and the multi-year and single-year capital appropriations were approved by Council. Bela-Bela Local Municipality Council approved the 2025/2026 annual budget on 29 May 2025 as per council resolution MC149/05/2025, hence the budget was approved 31 days before start of the 2025/2026 budget year thereby complying with the legislative timelines.

In accordance with the National Treasury assessment, the municipality adopted a funded annual budget for the 2025/2026 financial year.

The municipality will strive to maintain the funded budget status through the implementation of effective debt collection and credit control strategies, implementation of Cost Containment policy, development and implementation cost reflective tariffs, timeous payment of Eskom and Magalies invoices, and implementation of other effective cash flow management practices.

Furthermore, the municipality developed and approved a Service Delivery and Budget Implementation Plan (SDBIP), and Departmental Service Delivery and Budget Implementation Plans for each of the departments of the municipality, in line with appropriate guidelines and legislation, are developed annually and continually reviewed.

Section 56 Employees are required to sign a Performance Agreement, as prescribed in the Local Government: Municipal Performance Regulations for Municipal Managers and Managers directly accountable to the Municipal Manager, in line with published regulations and/or amendments.

Two review sessions are held annually as follows:

- a) A midyear review is conducted in January to assess the relevance of the objectives as well as the Employee's performance against the objectives. The mid-year performance score is used to determine the link to non-financial rewards.
- b) A compulsory formal final review is conducted at the end of the financial year i.e., in June (assessment to be conducted in July). The final performance score is used to determine the link to financial and non-financial rewards. A learning plan for the Employee must be developed at the end of the final review.

All employees of the municipality duly signed performance agreements at the beginning of the financial year. Performance assessments will be conducted before the end of the financial year.

During the financial year 2024/2025, the Municipality obtained an unqualified audit opinion from the office of the Auditor General of South Africa. This is a significant improvement on the qualified audit opinion obtained in prior years. In accordance with circular 113 read with 114, an Audit Action Plan to address prior year audit findings will be adopted by 31 January 2025.

The Mid-year budget performance analysis is depicted below, which outlines the overview of operating revenue and expenditure performance for the period 01 July 2025 to 31 December 2025.

After assessing the performance of the Municipality for the first six months, an adjustment budget will be tabled to Council in February on the operational revenue and expenditure to address major variances that have been noted at mid-term.

### Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 31 December 2025

Description	2024/25	Budget year 2025/26					
	Audited Outcome	Original Budget	Adjusted Budget	M06 Dec Actual	YTD Actual	YTD Budget	YTD variance %
<b>Financial Performance</b>							
Total Revenue (excluding capital transfers and contributions)	658 492	656 606	656 606	116 649	374 772	370 589	1.13%
Transfers and subsidies - capital (monetary allocations)	131 124	151 051	151 051	17 997	97 547	75 526	29.16%
Total Expenditure	662 750	627 799	627 799	75 645	285 013	313 900	-9.20%
<b>Surplus/(Deficit) for the year</b>	<b>126 917</b>	<b>179 858</b>	<b>179 858</b>	<b>59 001</b>	<b>187 306</b>	<b>132 215</b>	<b>41.67%</b>
<b>Capital expenditure &amp; funds sources</b>							
<b>Capital expenditure</b>	<b>128 086</b>	<b>152 011</b>	<b>152 011</b>	<b>16 218</b>	<b>87 239</b>	<b>76 006</b>	<b>14.78%</b>
Transfers recognised - capital	114 413	131 349	131 349	15 846	85 099	65 675	29.58%
Borrowing	-	-	-	-	-	-	0.00%
Internally generated funds	13 673	20 662	20 662	372	2 139	10 331	-79.29%
<b>Total sources of capital funds</b>	<b>128 086</b>	<b>152 011</b>	<b>152 011</b>	<b>16 218</b>	<b>87 239</b>	<b>76 006</b>	<b>14.78%</b>

TABLE 2: MONTHLY BUDGET STATEMENT - FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE) - M06 31 DECEMBER 2025

#### 1.3.1. Revenue

The total operating revenue earned by the municipality during the first six months of the 2025/2026 financial year amounted to R374.772 million, while the forecasted budget for the same period was R370.859 million, resulting in negative year-to-date variance of 1.13%. Revenue earned from Capital Transfers and subsidies revenue amounted to R97.547 million, resulting in a positive variance of 29.16% when compared to the year-to-date budget of R75.526 million.

#### 1.3.2. Expenditure

The total Operating expenditure incurred during the first six month of the financial year amounted to R 285.013 million, while the projected year-to-date budget amounted R313.900 million. These resulted in a negative variance of 9.20%. This implies that 91.8% of the year-to-date budget had been incurred by the end of December 2025. This represents 45% of the actual expenditure against the annual operating expenditure budget of R627.799 million. The performance is below 50% at midterm mainly due to the following reasons:

- Non-cash items (e.g., interest, actuarial valuation and landfill valuation) are generally accounted at year-end,
- Some budgeted vacant posts have not been filled,
- Contracted services are mainly due to reprioritisation of spending. Spending was directed to the core mandate of the municipality which was basic service delivery as envisaged in chapter 7 of the constitution.
- Management of the cashflow - Ongoing difficulties in the national and local economy equally have an enormous impact on the municipality's cash flow.

An operating surplus of R187.306 million was realised in the first six month of the financial year which is above the targeted year-to-date budget of R132.215 million.

### 1.3.3 Capital Performance

The expenditure of R87.239 million was incurred during the first six months of the financial year and projected year-to-date budget amounted to R76.006 million. These resulted in a positive variance of 14.78% as at the end of December 2025.

### 1.4. Financial Ratio Analysis

Ration	Objective	Formula	Norm	Actual	Input Description	Input Amount	Comments
<b>Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)</b>	To measure the municipality's ability to pay off its obligations with its operating cash flow.	((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	1 - 3 Months	2 months	Cash and cash equivalents	25 450 393	The norm is achieved.
					Unspent Conditional Grants	13 967 978	
					Overdraft	-	
					Short Term Investment	72 168 759	
					Total Annual Operational Expenditure	41 873 713	
<b>Capital Expenditure to Total Expenditure (YTD)</b>	To assess the level of Capital Expenditure to Total Expenditure	Total Capital Expenditure / Total Expenditure	10%-20%	19%	Total Capital Expenditure	87 238 528	The norm is achieved
					Total Expenditure	372 251 735	
<b>Repairs and Maintenance as a % of Property, Plants and Equipment and Investment Property (Carrying Value) (YTD)</b>	To adequate maintenance of municipal infrastructure and other assets.	Total Repairs and Maintenance Expenditure / Property, Plant and Equipment and Investment Property (Carrying Value) x 100	8% or more	1%	Total Repairs and maintenance expenditure	7 124 000	The norm is not achieved. The municipality's repairs and maintenance budget is lower than 8% of Property, plant and equipment plus investment property. Management is striving to improve this ratio.
					PPE	1 111 808 000	
					Investment Property	82 503 007	
<b>Debtors Payment Rate</b>	To measure the collection rate, i.e level of payment.	Total payments received / Billed Revenue *(Billed Revenue – Errors)	95% or more	81%	Total payments	137 968 962	The collection rate norm is not achieved.
					Billed Revenue	169 940 578	
<b>Current Ratio</b>	To assess the municipality's ability to pay back its Short-term Liabilities (Debt and Payables) with its Short-term Assets	Current Assets / Current Liabilities	1.5:1 to 2:1	1.6:1	Current Assets	538 697 213	The ratio norm is achieved.
					Current Liabilities	334 831 136	
<b>Remuneration (Employee Related Costs and Councillors Remuneration) as % of Total Operating Expenditure (YTD)</b>	To measure the extent of Remuneration to Total Operating Expenditure	Remuneration (Employee Related Costs and Councillors' Remuneration) / Total Operating Expenditure x 100	25%-40%	31%	Employee related Costs	83 977 949	The ratio norm is achieved
					Councillors Remuneration	4 176 696	
					Total Operating Expenditure	285 013 207	
<b>Operating Expenditure Budget Implementation Indicator (YTD)</b>	To assesses whether the municipality has effective controls in place to ensure that expenditure is incurred in accordance with an approved budget	Actual Operating Expenditure / Budgeted Operating Expenditure x 100	95%-100%	91%	Actual Operating Expenditure	285 013 207	The ratio is slightly below the norm.
					Budgeted Operating Expenditure	313 899 690	

Ration Operating Revenue Budget Implementation Indicator	Objective To measures the extent of actual operating revenue received in relation to budgeted operating revenue during the financial year.	Formula Actual Operating Revenue / Budgeted Operating Revenue x 100	Norm 95%- 100%	Actual 101%	Input Description Actual Operating Revenue	Input Amount 374 772 266	Comments The ratio norm is achieved
					Budgeted Operating Revenue	370 589 184	

TABLE 3 FINANCIAL RATIO ANALYSIS

### 1.1. In-year budget statements

Bela-Bela Local Municipality presents the in-year budget statement tables for the 2025/2026 financial year below as prescribed by schedule C of the Municipal Budget and Reporting Regulations. The tables depict the mid-year performance assessment as of 31 December 2025

#### Monthly Budget Statement Summary –M06 31 December 2025

Description	2024/25	Budget Year 2025/26							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b>Financial Performance</b>									
Property rates	107 614	115 924	–	9 342	55 141	57 962	(2 821)	-5%	115 924
Service charges	239 932	277 130	–	29 359	134 777	138 565	(3 788)	-3%	277 130
Investment revenue	4 789	5 000	–	161	2 437	2 500	(63)	-3%	5 000
Transfers and subsidies - Operational	144 522	151 036	–	48 644	111 723	112 636	(913)	-1%	151 036
Other own revenue	161 755	107 516	–	29 142	70 694	58 926	11 769	20%	107 516
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>658 611</b>	<b>656 606</b>	<b>–</b>	<b>116 649</b>	<b>374 772</b>	<b>370 589</b>	<b>4 183</b>	<b>1%</b>	<b>656 606</b>
Employee costs	169 460	181 826	–	14 449	83 978	90 913	(6 935)	-8%	181 826
Remuneration of Councillors	9 034	9 715	–	723	4 177	4 857	(681)	-14%	9 715
Depreciation and amortisation	44 080	44 944	–	20 961	20 961	22 472	(1 511)	-7%	44 944
Interest	7 517	18 612	–	–	–	9 306	(9 306)	-100%	18 612
Inventory consumed and bulk purchases	184 281	214 539	–	16 480	109 608	107 269	2 338	2%	214 539
Transfers and subsidies	–	–	–	–	–	–	–	–	–
Other expenditure	262 528	158 164	–	23 032	66 290	79 082	(12 792)	-16%	158 164
<b>Total Expenditure</b>	<b>676 900</b>	<b>627 799</b>	<b>–</b>	<b>75 645</b>	<b>285 013</b>	<b>313 900</b>	<b>(28 886)</b>	<b>-9%</b>	<b>627 799</b>
<b>Surplus/(Deficit)</b>	<b>(18 289)</b>	<b>28 807</b>	<b>–</b>	<b>41 004</b>	<b>89 759</b>	<b>56 690</b>	<b>33 069</b>	<b>58%</b>	<b>28 807</b>
Transfers and subsidies - capital (monetary allocations)	131 124	151 051	–	17 997	97 547	75 526	22 021	29%	151 051
Transfers and subsidies - capital (in-kind)	52 437	–	–	–	–	–	–	–	–
<b>contributions</b>	<b>165 273</b>	<b>179 858</b>	<b>–</b>	<b>59 001</b>	<b>187 306</b>	<b>132 215</b>	<b>55 090</b>	<b>42%</b>	<b>179 858</b>
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
<b>Surplus/ (Deficit) for the year</b>	<b>165 273</b>	<b>179 858</b>	<b>–</b>	<b>59 001</b>	<b>187 306</b>	<b>132 215</b>	<b>55 090</b>	<b>42%</b>	<b>179 858</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>167 964</b>	<b>152 011</b>	<b>–</b>	<b>16 218</b>	<b>87 239</b>	<b>76 005</b>	<b>11 233</b>	<b>15%</b>	<b>152 011</b>
Capital transfers recognised	114 413	131 349	–	15 846	85 099	65 674	19 425	30%	131 349
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	13 673	20 662	–	372	2 139	10 331	(8 192)	-79%	20 662
<b>Total sources of capital funds</b>	<b>128 086</b>	<b>152 011</b>	<b>–</b>	<b>16 218</b>	<b>87 239</b>	<b>76 005</b>	<b>11 233</b>	<b>15%</b>	<b>152 011</b>
<b>Financial position</b>									
Total current assets	421 584	482 780	–	–	537 740	–	–	–	482 780
Total non current assets	1 130 172	1 101 446	–	–	1 196 449	–	–	–	1 101 446
Total current liabilities	341 406	380 844	–	–	336 402	–	–	–	380 844
Total non current liabilities	141 717	173 982	–	–	141 717	–	–	–	173 982
Community wealth/Equity	1 068 633	1 029 400	–	–	1 256 070	–	–	–	1 029 400
<b>Cash flows</b>									
Net cash from (used) operating	108 657	197 033	197 033	32 098	92 925	195 332	102 408	52%	197 033

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Description	2024/25	Budget Year 2025/26							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
Net cash from (used) investing	127 725	(152 011)	(152 011)	(16 855)	(111 772)	(76 005)	35 767	-47%	(152 011)
Net cash from (used) financing	-	-	-	-	-	-	-	-	-
Cash/cash equivalents at the month/year end	261 649	70 293	70 293	-	34 024	144 597	110 574	76%	97 893
<b>Debtors &amp; creditors analysis</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>
<b>Debtors Age Analysis</b>									
Total By Income Source	33 835	12 369	10 177	10 075	8 476	10 700	8 610	322 133	416 375
<b>Creditors Age Analysis</b>									
Total Creditors	18 583	-	-	-	-	-	-	12 889	31 472

**TABLE 4 MONTHLY BUDGET STATEMENT SUMMARY –M06 31 DECEMBER 2025**

**1.5.1 Below is a synopsis of the budget performance and significant revenue and expenditure variances.**

The municipality earned an operating surplus of R187.306 million during the first six months of the 2025/2026 financial year. Noteworthy is that certain Revenue by source and Expenditure by type categories are showing material negative or positive variances. This is due to fact that the YTD budgets were systematically determined on a straight-line basis by dividing the total budget per category by 12. The capital projections were also done in the same fashion. The figures represented in this section are the accrued amounts and not actual cash receipts. These represent amounts billed for property rates, service charges and interest as it becomes due.

**Monthly Budget Statement - Financial Performance (Functional classification) M06 31 December 2025**

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Revenue - Functional</b>										
<b>Governance and administration</b>		381 820	343 477	-	85 359	226 145	214 024	12 120	6%	343 477
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		381 820	343 477	-	85 359	226 145	214 024	12 120	6%	343 477
Internal audit		-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		6 909	9 965	-	421	4 577	4 983	(406)	-8%	9 965
Community and social services		532	538	-	35	302	269	33	12%	538
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		6 377	9 428	-	385	4 275	4 714	(439)	-9%	9 428
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		47 165	45 483	-	7 882	24 973	22 742	2 231	10%	45 483
Planning and development		10 503	5 432	-	275	1 864	2 716	(852)	-31%	5 432
Road transport		36 662	40 051	-	7 607	23 108	20 026	3 083	15%	40 051
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		406 278	408 732	-	40 984	216 624	204 366	12 258	6%	408 732
Energy sources		241 918	208 891	-	25 005	108 110	104 445	3 665	4%	208 891
Water management		121 707	151 677	-	12 677	87 810	75 839	11 971	16%	151 677
Waste water management		29 232	34 022	-	2 255	14 199	17 011	(2 812)	-17%	34 022
Waste management		13 421	14 142	-	1 048	6 505	7 071	(566)	-8%	14 142
<b>Other</b>		-	-	-	-	-	-	-	-	-
<b>Total Revenue - Functional</b>	2	842 173	807 657	-	134 646	472 319	446 115	26 204	6%	807 657
<b>Expenditure - Functional</b>										
<b>Governance and administration</b>		197 551	170 620	-	17 556	77 917	85 310	(7 393)	-9%	170 620
Executive and council		28 273	25 374	-	2 087	10 332	12 687	(2 355)	-19%	25 374

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Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance%	Full Year Forecast
R thousands	1									
Finance and administration		165 298	140 385	-	15 036	65 165	70 192	(5 027)	-7%	140 385
Internal audit		3 980	4 861	-	433	2 420	2 430	(11)	0%	4 861
<b>Community and public safety</b>		<b>129 867</b>	<b>79 141</b>	<b>-</b>	<b>6 697</b>	<b>27 640</b>	<b>39 571</b>	<b>(11 931)</b>	<b>-30%</b>	<b>79 141</b>
Community and social services		36 005	39 620	-	4 672	16 679	19 810	(3 131)	-16%	39 620
Sport and recreation		2 027	2 510	-	238	1 137	1 255	(118)	-9%	2 510
Public safety		91 834	37 011	-	1 788	9 824	18 506	(8 681)	-47%	37 011
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		<b>45 083</b>	<b>49 533</b>	<b>-</b>	<b>10 659</b>	<b>19 797</b>	<b>24 767</b>	<b>(4 970)</b>	<b>-20%</b>	<b>49 533</b>
Planning and development		15 288	17 647	-	1 233	6 838	8 824	(1 986)	-23%	17 647
Road transport		29 795	31 886	-	9 426	12 959	15 943	(2 984)	-19%	31 886
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		<b>304 400</b>	<b>328 505</b>	<b>-</b>	<b>40 732</b>	<b>159 660</b>	<b>164 252</b>	<b>(4 592)</b>	<b>-3%</b>	<b>328 505</b>
Energy sources		195 550	215 606	-	19 971	110 783	107 803	2 980	3%	215 606
Water management		60 502	66 785	-	10 511	29 594	33 392	(3 798)	-11%	66 785
Waste water management		19 078	15 497	-	5 814	6 487	7 748	(1 262)	-16%	15 497
Waste management		29 270	30 617	-	4 437	12 796	15 308	(2 513)	-16%	30 617
<b>Other</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditure - Functional</b>	<b>3</b>	<b>676 900</b>	<b>627 799</b>	<b>-</b>	<b>75 645</b>	<b>285 013</b>	<b>313 900</b>	<b>(28 886)</b>	<b>-9%</b>	<b>627 799</b>
<b>Surplus/ (Deficit) for the year</b>		<b>165 273</b>	<b>179 858</b>	<b>-</b>	<b>59 001</b>	<b>187 306</b>	<b>132 215</b>	<b>55 090</b>	<b>42%</b>	<b>179 858</b>

**TABLE 5 MONTHLY BUDGET STATEMENT - FINANCIAL PERFORMANCE (FUNCTIONAL CLASSIFICATION) M06 31 DECEMBER 2025**

The Table reflects the financial performance per functional classification, most of the revenue is under Governance and administration which comprises mainly Equitable share and property rates; and Trading services which comprise service charges respectively.

**1.5.2. Monthly Budget Statement - Financial Performance (Revenue and Expenditure by Vote classification) – M06 31 December 2025**

Vote Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance%	Full Year Forecast
R thousands										
<b>Revenue by Vote</b>	<b>1</b>									
Vote 1 - Budget and Treasury		376 726	341 972	-	85 242	225 453	213 272	12 181	5.7%	341 972
Vote 2 - Corporate Services		5 095	1 505	-	118	692	752	(60)	-8.0%	1 505
Vote 3 - Mayor		-	-	-	-	-	-	-	-	-
Vote 4 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 5 - Internal Audit		-	-	-	-	-	-	-	-	-
Vote 6 - Planning and Economic Development		9 022	3 890	-	45	347	1 945	(1 598)	-82.2%	3 890
Vote 7 - Social and Community Services		20 330	24 108	-	1 468	11 082	12 054	(972)	-8.1%	24 108
Vote 8 - Speaker		-	-	-	-	-	-	-	-	-
Vote 9 - Technical Services		429 519	434 641	-	47 543	233 228	217 321	15 907	7.3%	434 641
Vote 10 - Technical Services		1 482	1 542	-	230	1 517	771	746	96.8%	1 542
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	<b>2</b>	<b>842 173</b>	<b>807 657</b>	<b>-</b>	<b>134 646</b>	<b>472 319</b>	<b>446 115</b>	<b>26 204</b>	<b>5.9%</b>	<b>807 657</b>
<b>Expenditure by Vote</b>	<b>1</b>									
Vote 1 - Budget and Treasury		120 149	84 604	-	9 503	39 110	42 302	(3 192)	-7.5%	84 604
Vote 2 - Corporate Services		39 912	48 575	-	5 040	23 142	24 288	(1 145)	-4.7%	48 575
Vote 3 - Mayor		2 566	3 422	-	220	1 230	1 711	(481)	-28.1%	3 422
Vote 4 - Municipal Manager		21 539	18 249	-	1 536	7 299	9 125	(1 825)	-20.0%	18 249
Vote 5 - Internal Audit		3 980	4 861	-	433	2 420	2 430	(11)	-0.4%	4 861

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Vote Description	Ref	Budget Year 2025/26								
		2024/25	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance%	Full Year Forecast
R thousands		Audited Outcome								
Vote 6 - Planning and Economic Development		11 315	15 228	-	964	5 164	7 614	(2 450)	-32.2%	15 228
Vote 7 - Social and Community Services		159 137	109 758	-	11 134	40 436	54 879	(14 444)	-26.3%	109 758
Vote 8 - Speaker		9 404	10 909	-	824	4 715	5 454	(739)	-13.6%	10 909
Vote 9 - Technical Services		304 924	329 774	-	45 722	159 823	164 887	(5 064)	-3.1%	329 774
Vote 10 - Technical Services		3 973	2 420	-	269	1 674	1 210	465	38.4%	2 420
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>	2	<b>676 900</b>	<b>627 799</b>	<b>-</b>	<b>75 645</b>	<b>285 013</b>	<b>313 900</b>	<b>(28 886)</b>	<b>-9.2%</b>	<b>627 799</b>
<b>Surplus/ (Deficit) for the year</b>	2	<b>165 273</b>	<b>179 858</b>	<b>-</b>	<b>59 001</b>	<b>187 306</b>	<b>132 215</b>	<b>55 090</b>	<b>41.7%</b>	<b>179 858</b>

**TABLE 6 MONTHLY BUDGET STATEMENT - FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE BY VOTE CLASSIFICATION) – M06 31 DECEMBER 2025**

Table 4 reflects operating revenue and expenditure performance per municipal vote. Most of the revenue is under Budget and Treasury and Technical Services department respectively. Most of the operational expenditure is under Technical Services, followed by Social and Community Services as these are the main service delivery departments of the municipality.

**Monthly Budget Statement - Financial Performance (Revenue and Expenditure) - M06 31 December 2025**

Description	Ref	Budget Year 2025/26								
		2024/25	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance%	Full Year Forecast
R thousands		Audited Outcome								
<b>Revenue</b>										
<b>Exchange Revenue</b>										
Service charges – Electricity		167 898	189 484	-	24 101	95 821	94 742	1 079	1%	189 484
Service charges - Water		39 836	50 250	-	2 515	21 504	25 125	(3 622)	-14%	50 250
Service charges - Waste Water Management		21 661	26 128	-	1 832	11 743	13 064	(1 321)	-10%	26 128
Service charges - Waste management		10 537	11 267	-	913	5 709	5 634	76	1%	11 267
Sale of Goods and Rendering of Services		1 482	1 400	-	73	606	700	(94)	-13%	1 400
Agency services		4 193	6 000	-	244	2 598	3 000	(402)	-13%	6 000
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		13 904	15 389	-	1 100	6 365	7 695	(1 330)	-17%	15 389
Interest from Current and Non Current Assets		4 789	5 000	-	161	2 437	2 500	(63)	-3%	5 000
Dividends		-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		1 172	1 223	-	113	674	612	62	10%	1 223
Licence and permits		-	-	-	-	-	-	-	-	-
Special Rating Levies		-	-	-	-	-	-	-	-	-
Operational Revenue		1 981	2 470	-	595	1 323	1 235	88	7%	2 470
<b>Non-Exchange Revenue</b>										
Property rates		107 614	115 924	-	9 342	55 141	57 962	(2 821)	-5%	115 924
Surcharges and Taxes		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		95 316	43 548	-	25 473	49 480	21 774	27 706	127%	43 548
Licence and permits		2 193	3 447	-	142	1 679	1 723	(44)	-3%	3 447
Transfers and subsidies - Operational		144 522	151 036	-	48 644	111 723	112 636	(913)	-1%	151 036
Interest		15 501	17 045	-	1 267	7 215	8 523	(1 308)	-15%	17 045
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		3 848	3 595	-	134	755	1 798	(1 043)	-58%	3 595
Gains on disposal of Assets		2 530	-	-	-	-	-	-	-	-
Other Gains		19 636	13 398	-	-	-	11 867	(11 867)	-100%	13 398
Discontinued Operations		-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>658 611</b>	<b>656 606</b>	<b>-</b>	<b>116 649</b>	<b>374 772</b>	<b>370 589</b>	<b>4 183</b>	<b>1%</b>	<b>656 606</b>
<b>Expenditure By Type</b>										
Employee related costs		169 460	181 826	-	14 449	83 978	90 913	(6 935)	-8%	181 826
Remuneration of councillors		9 034	9 715	-	723	4 177	4 857	(681)	-14%	9 715
Bulk purchases - electricity		156 736	178 230	-	13 607	93 028	89 115	3 914	4%	178 230
Inventory consumed		27 545	36 309	-	2 874	16 579	18 155	(1 575)	-9%	36 309

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
Debt impairment		135 102	24 996	-	8 816	8 816	12 498	(3 682)	-29%	24 996
Depreciation and amortisation		44 080	44 944	-	20 961	20 961	22 472	(1 511)	-7%	44 944
Interest		7 517	18 612	-	-	-	9 306	(9 306)	-100%	18 612
Contracted services		74 152	84 683	-	8 589	29 013	42 341	(13 329)	-31%	84 683
Transfers and subsidies		-	-	-	-	-	-	-	-	-
Irrecoverable debts written off		-	-	-	-	-	-	-	-	-
Operational costs		45 319	48 485	-	5 627	28 461	24 243	4 219	17%	48 485
Losses on Disposal of Assets		7 955	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>676 900</b>	<b>627 799</b>	<b>-</b>	<b>75 645</b>	<b>285 013</b>	<b>313 900</b>	<b>(28 886)</b>	<b>-9%</b>	<b>627 799</b>
<b>Surplus/(Deficit)</b>		<b>(18 289)</b>	<b>28 807</b>	<b>-</b>	<b>41 004</b>	<b>89 759</b>	<b>56 690</b>	<b>33 069</b>	<b>58%</b>	<b>28 807</b>
Transfers and subsidies - capital (monetary allocations)		131 124	151 051	-	17 997	97 547	75 526	22 021	29%	151 051
Transfers and subsidies - capital (in-kind)		52 437	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>165 273</b>	<b>179 858</b>	<b>-</b>	<b>59 001</b>	<b>187 306</b>	<b>132 215</b>			<b>179 858</b>
Income Tax		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after income tax</b>		<b>165 273</b>	<b>179 858</b>	<b>-</b>	<b>59 001</b>	<b>187 306</b>	<b>132 215</b>			<b>179 858</b>
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>		<b>165 273</b>	<b>179 858</b>	<b>-</b>	<b>59 001</b>	<b>187 306</b>	<b>132 215</b>			<b>179 858</b>
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>		<b>165 273</b>	<b>179 858</b>	<b>-</b>	<b>59 001</b>	<b>187 306</b>	<b>132 215</b>			<b>179 858</b>

**TABLE 7 MONTHLY BUDGET STATEMENT - FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE) - M06 31 DECEMBER 2025**

#### 1.4.2. Notable material Revenue variances of 10% or more are discussed below:

##### 1.4.2.1. Services charges

Services charges-Water and Services charges-Waste Water Management have negative material variances of 14% and 10% respectively at the end of the mid-term. This is attributable to a higher number of approved indigent beneficiaries than anticipated in the adopted budget. As a result, more indigent subsidies were granted, and a lower net revenue was realised.

##### 1.4.2.2. Sale of Goods and Rendering of Services

Sale of Goods and Rendering of Services revenue comprises sundry income i.e. town planning services, cemetery services, clearance certificates etc. The amount of revenue earned is demand based and the prior year figures are a baseline for current year budget. The variance of negative 13% at the end of the mid-term is due to lower demand than forecasted in the budget.

##### 1.4.2.3. Agency services

Agency services comprise the commission earned on the licensing and registration services rendered by the municipality on behalf of the Department of Roads and Transport. The revenue earned is dependent on the demand for the services. The variance of negative 13% at the end of the mid-term is due to lower demand than forecasted in the budget.

##### 1.4.2.4. Interest earned from receivables

Interest earned from receivables has a negative variance of 17%, this is attributable to the more indigent beneficiaries being approved, indigent consumer accounts are not levied interest on outstanding accounts. The budget amount will be considered for revision during the adjustment budget.

#### **1.4.2.5. Operational Revenue (Non-exchange)**

The negative 58% variance arose from implementation of supplementary valuation roll as the category of some properties changed from vacant to residential developed. The availability charges are applied only on vacant land properties. The budget amount will be considered for revision during the adjustment budget.

#### **1.4.2.6. Interest (non-exchange)**

The Interest (non-exchange) has a variance of negative 15% at the end of the mid-term, this is due to the approval of more indigent beneficiaries. Indigent accounts are not levied interest and property rates is fully subsidised for indigents. The budget amount will be considered for revision during adjustment budget.

#### **1.4.2.7. Fines, penalties, and forfeits**

Fines, penalties, and forfeits have a positive variance of 127%, this implies that the municipality earned more revenue than anticipated in the budget for the mid-term. It is worth noting that the revenue for the mid-term is higher than the adopted budget for entire financial year. This is attributable to the placement of camera mailers in key strategic areas. The budget amount will be considered for revision during budget adjustment.

#### **1.4.2.8. Rental from Fixed Assets**

The positive variance of 10% is attributable to the increase in the demand for the rental of municipality assets.

#### **1.4.2.9. Other Gains**

Other Gains relate to fair value adjustments on Investment property and Employee benefit obligations which are normally undertaken at year-end, however, the budget amount was allocated evenly throughout the financial year.

### **1.4.3. Notable material Expenditure variances of 10% or more are discussed below:**

#### **1.4.3.1. Remuneration of councillors**

The negative variance of 14% is attributable to the previous vacancy in the municipal council. The vacancy has now been filled.

#### **1.4.3.2. Debt impairment**

The negative variance of 29% is due to a lower debt impairment than anticipated.

#### **1.4.3.3. Interest**

The negative variance of negative 100% is due to the compliance with the 30-days rule of paying creditors within the prescribed period. Additionally, discounted interest (accounting transactions) such as finance lease and actuarial valuation are accounted for at year end.

#### **1.4.3.4. Contracted services**

The negative variance of negative 31% is attributable cost containment measures put in place as well as reprioritisation of resources.

#### **1.4.3.5. Operational Cost**

The positive variance of 17% is attributable to the reprioritisation of resources.

**Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification, and funding) - M06 31  
December 2025**

Vote Description	Ref	Budget Year 2025/26								
		2024/25	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance	Full Year Forecast
<b>R Thousand</b>		1 Audited Outcome								
<b>Multi-Year expenditure appropriation</b>	2									
Vote 1 - Budget and Treasury		-	-	-	-	-	-	-	-	-
Vote 2 - Corporate Services		-	-	-	-	-	-	-	-	-
Vote 3 - Mayor		-	-	-	-	-	-	-	-	-
Vote 4 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 5 - Internal Audit		-	-	-	-	-	-	-	-	-
Vote 6 - Planning and Economic Development		-	-	-	-	-	-	-	-	-
Vote 7 - Social and Community Services		-	-	-	-	-	-	-	-	-
Vote 8 - Speaker		-	-	-	-	-	-	-	-	-
Vote 9 - Technical Services		-	-	-	-	-	-	-	-	-
Vote 10 - Technical Services		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
<b>Total Capital Multi-year expenditure</b>	4,7	-	-	-	-	-	-	-	-	-
<b>Single Year expenditure appropriation</b>	2									
Vote 1 - Budget and Treasury		1 143	80	-	-	40	(40)	-100%	80	
Vote 2 - Corporate Services		1 100	3 200	-	-	1 600	(1 498)	-94%	3 200	
Vote 3 - Mayor		-	-	-	-	-	-	-	-	
Vote 4 - Municipal Manager		75	-	-	-	-	-	-	-	
Vote 5 - Internal Audit		-	300	-	-	150	(150)	-100%	300	
Vote 6 - Planning and Economic Development		-	500	-	-	250	(250)	-100%	500	
Vote 7 - Social and Community Services		18 352	8 177	-	809	4 089	(1 505)	-37%	8 177	
Vote 8 - Speaker		-	-	-	-	-	-	-	-	
Vote 9 - Technical Services		147 295	139 754	-	15 409	69 877	14 676	21%	139 754	
Vote 10 - Technical Services		-	-	-	-	-	-	-	-	
Vote 11 -		-	-	-	-	-	-	-	-	
Vote 12 -		-	-	-	-	-	-	-	-	
Vote 13 -		-	-	-	-	-	-	-	-	
Vote 14 -		-	-	-	-	-	-	-	-	
Vote 15 -		-	-	-	-	-	-	-	-	
<b>Total Capital single-year expenditure</b>	4	167 964	152 011	-	16 218	87 239	76 005	11 233	15%	152 011
<b>Total Capital Expenditure</b>		<b>167 964</b>	<b>152 011</b>	<b>-</b>	<b>16 218</b>	<b>87 239</b>	<b>76 005</b>	<b>11 233</b>	<b>15%</b>	<b>152 011</b>
<b>Capital Expenditure - Functional Classification</b>										
<b>Governance and administration</b>		<b>2 318</b>	<b>3 580</b>	<b>-</b>	<b>-</b>	<b>102</b>	<b>1 790</b>	<b>(1 688)</b>	<b>-94%</b>	<b>3 580</b>
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		2 318	3 280	-	-	102	1 640	(1 538)	-94%	3 280
Internal audit		-	300	-	-	150	(150)	-100%	300	
<b>Community and public safety</b>		<b>2 921</b>	<b>1 561</b>	<b>-</b>	<b>-</b>	<b>86</b>	<b>780</b>	<b>(694)</b>	<b>-89%</b>	<b>1 561</b>
Community and social services		153	411	-	-	205	(205)	-100%	411	
Sport and recreation		2 466	-	-	-	-	-	-	-	
Public safety		302	1 150	-	-	86	575	(489)	-85%	1 150
Housing		-	-	-	-	-	-	-	-	
Health		-	-	-	-	-	-	-	-	
<b>Economic and environmental services</b>		<b>16 449</b>	<b>28 950</b>	<b>-</b>	<b>5 991</b>	<b>17 810</b>	<b>14 475</b>	<b>3 335</b>	<b>23%</b>	<b>28 950</b>
Planning and development		-	500	-	-	250	(250)	-100%	500	
Road transport		16 449	28 450	-	5 991	17 810	14 225	3 585	25%	28 450
Environmental protection		-	-	-	-	-	-	-	-	
<b>Trading services</b>		<b>146 277</b>	<b>117 920</b>	<b>-</b>	<b>10 227</b>	<b>69 241</b>	<b>58 960</b>	<b>10 281</b>	<b>17%</b>	<b>117 920</b>
Energy sources		63 647	25 752	-	964	11 259	12 876	(1 617)	-13%	25 752
Water management		18 797	57 338	-	7 280	37 980	28 669	9 311	32%	57 338
Waste water management		48 402	28 213	-	1 173	17 504	14 107	3 398	24%	28 213

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Vote Description	Ref	2024/25		Budget Year 2025/26						
		1 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance	Full Year Forecast
<b>R Thousand</b>										
Waste management		15 431	6 616	–	809	2 497	3 308	(811)	-25%	6 616
<b>Other</b>		–	–	–	–	–	–	–	–	–
<b>Total Capital Expenditure - Functional Classification</b>	3	<b>167 964</b>	<b>152 011</b>	<b>–</b>	<b>16 218</b>	<b>87 239</b>	<b>76 005</b>	<b>11 233</b>	<b>15%</b>	<b>152 011</b>
<b>Funded by:</b>										
National Government		114 413	131 349	–	15 846	85 099	65 674	19 425	30%	131 349
Provincial Government		–	–	–	–	–	–	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies,		–	–	–	–	–	–	–	–	–
Transfers recognised – capital		114 413	131 349	–	15 846	85 099	65 674	19 425	30%	131 349
<b>Borrowing</b>	6	–	–	–	–	–	–	–	–	–
Internally generated funds		13 673	20 662	–	372	2 139	10 331	(8 192)	-79%	20 662
<b>Total Capital Funding</b>		<b>128 086</b>	<b>152 011</b>	<b>–</b>	<b>16 218</b>	<b>87 239</b>	<b>76 005</b>	<b>11 233</b>	<b>15%</b>	<b>152 011</b>

**TABLE 8 MONTHLY BUDGET STATEMENT - CAPITAL EXPENDITURE (MUNICIPAL VOTE, FUNCTIONAL CLASSIFICATION, AND FUNDING) - M06 31 DECEMBER 2025**

Total capital expenditure was R87.239 million and the forecasted year-to-date budget was R76.005 million at the end of the mid-term. These resulted in a positive variance of 15% which is largely attributable to the advanced progress on roads, water management and wastewater management capital projects.

### Monthly Budget Statement – Financial Position –M06 31 December 2025

Description	Ref	2024/25		Budget Year 2025/26		
		1 Audited Outcome	Original Budget	Adjusted Budget	Year TD actual	Full Year Forecast
<b>R thousands</b>	1					
<b>ASSETS</b>						
<b>Current assets</b>						
Cash and cash equivalents		52 871	70 293	–	92 821	70 293
Trade and other receivables from exchange transactions		73 705	131 602	–	85 769	131 602
Receivables from non-exchange transactions		75 875	88 078	–	125 568	88 078
Current portion of non-current receivables		–	–	–	–	–
Inventory		287	989	–	340	989
VAT		218 012	190 863	–	232 406	190 863
Other current assets		835	955	–	835	955
<b>Total current assets</b>		<b>421 584</b>	<b>482 780</b>	<b>–</b>	<b>537 740</b>	<b>482 780</b>
<b>Non current assets</b>						
Investments		–	–	–	–	–
Investment property		82 503	70 458	–	82 503	70 458
Property, plant and equipment		1 045 503	1 027 851	–	1 111 808	1 027 851
Biological assets		–	–	–	–	–
Living and non-living resources		–	–	–	–	–
Heritage assets		539	539	–	539	539
Intangible assets		1 486	2 458	–	1 459	2 458
Trade and other receivables from exchange transactions		141	141	–	141	141
Non-current receivables from non-exchange transactions		–	–	–	–	–
Other non-current assets		–	–	–	–	–
<b>Total non current assets</b>		<b>1 130 172</b>	<b>1 101 446</b>	<b>–</b>	<b>1 196 449</b>	<b>1 101 446</b>
<b>TOTAL ASSETS</b>		<b>1 551 756</b>	<b>1 584 226</b>	<b>–</b>	<b>1 734 189</b>	<b>1 584 226</b>
<b>LIABILITIES</b>						
<b>Current liabilities</b>						
Bank overdraft		–	–	–	–	–
Financial liabilities		3 365	–	–	3 365	–

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Description	Ref	2024/25	Budget Year 2025/26			
		Audited Outcome	Original Budget	Adjusted Budget	Year TD actual	Full Year Forecast
<b>R thousands</b>	1					
Consumer deposits		7 445	7 239	–	7 485	7 239
Trade and other payables from exchange transactions		88 506	177 290	–	61 838	177 290
Trade and other payables from non-exchange transactions		10 925	0	–	12 819	0
Provision		21 852	5 933	–	21 852	5 933
VAT		209 314	190 383	–	229 045	190 383
Other current liabilities		–	–	–	–	–
<b>Total current liabilities</b>		<b>341 406</b>	<b>380 844</b>	<b>–</b>	<b>336 402</b>	<b>380 844</b>
<b>Non current liabilities</b>						
Financial liabilities		1 692	4 015	–	1 692	4 015
Provision		74 359	107 419	–	74 359	107 419
Long term portion of trade payables		6 982	10 335	–	6 982	10 335
Other non-current liabilities		58 684	52 213	–	58 684	52 213
<b>Total non current liabilities</b>		<b>141 717</b>	<b>173 982</b>	<b>–</b>	<b>141 717</b>	<b>173 982</b>
<b>TOTAL LIABILITIES</b>		<b>483 123</b>	<b>554 826</b>	<b>–</b>	<b>478 119</b>	<b>554 826</b>
<b>NET ASSETS</b>	2	<b>1 068 633</b>	<b>1 029 400</b>	<b>–</b>	<b>1 256 070</b>	<b>1 029 400</b>
<b>COMMUNITY WEALTH/EQUITY</b>						
Accumulated surplus/(deficit)		1 068 633	1 029 400	–	1 256 070	1 029 400
Reserves and funds		–	–	–	–	–
Other		–	–	–	–	–
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>1 068 633</b>	<b>1 029 400</b>	<b>–</b>	<b>1 256 070</b>	<b>1 029 400</b>

**TABLE 9 MONTHLY BUDGET STATEMENT – FINANCIAL POSITION –M06 31 DECEMBER 2025**

The table depicts the financial position of the municipality as at end of mid-term. Total assets amounted to R1.734 billion whereas total liabilities amounted R478.119 million and the accumulated surplus was R1.256 billion.

**Monthly Budget Statement – Cash Flow - M06 31 December 2025**

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates		87 274	104 332	104 332	6 380	46 046	52 166	(6 120)	-12%	104 332
Service charges Other revenue		253 317	249 416	249 416	31 760	140 835	124 708	16 127	13%	249 416
Transfers and Subsidies - Operational Transfers and Subsidies - Capital Interest		52 484	78 146	78 146	3 138	56 509	39 073	17 436	45%	78 146
Dividends		142 995	151 036	151 036	48 114	111 336	113 296	(1 960)	-2%	151 036
Dividends		143 531	140 291	140 291	5 720	99 827	129 183	(29 356)	-23%	140 291
<b>Payments</b>										
Suppliers and employees Interest		7 179	32 960	32 960	334	4 243	16 480	(12 237)	-74%	32 960
Transfers and Subsidies		–	–	–	–	–	–	–	–	–
		(578 123)	(559 147)	(559 147)	(63 348)	(365 870)	(279 574)	(86 297)	31%	(559 147)
		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>108 657</b>	<b>197 033</b>	<b>197 033</b>	<b>32 098</b>	<b>92 925</b>	<b>195 332</b>	<b>102 408</b>	<b>52%</b>	<b>197 033</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE		–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current receivables Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–	–
<b>Payments</b>										
		–	–	–	–	–	–	–	–	–

Capital assets	127 725	(152 011)	(152 011)	(16 855)	(111 772)	(76 005)	(35 767)	47%	(152 011)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>127 725</b>	<b>(152 011)</b>	<b>(152 011)</b>	<b>(16 855)</b>	<b>(111 772)</b>	<b>(76 005)</b>	<b>35 767</b>	<b>-47%</b>	<b>(152 011)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>									
<b>Receipts</b>									
Short term loans	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-
<b>Payments</b>									
Repayment of borrowing	-	-	-	-	-	-	-	-	-
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>236 382</b>	<b>45 022</b>	<b>45 022</b>	<b>15 243</b>	<b>(18 847)</b>	<b>119 327</b>			<b>45 022</b>
Cash/cash equivalents at beginning: Cash/cash	25 267	25 270	25 270		52 871	25 270			52 871
equivalents at month/year end:	261 649	70 293	70 293		34 024	144 597			97 893

**TABLE 10 MONTHLY BUDGET STATEMENT – CASH FLOW - M06 31 DECEMBER 2025**

Bela-Bela Local Municipality cash and cash equivalent at year-end depict a positive balance of R 34.02 million. The Municipality intends to maintain the positive balance through continuance implementation of the cash flow plan. This tool is considered vital by the municipality since it will eliminate the possibility of having to incur unauthorised expenditure.

## **PART 2: SUPPORTING DOCUMENTATION**

### **2.1. Debtors' analysis**

The total debt book balance as of 31 December 2025 was R416.375 million. Property Rates is the highest with R140.647 million (34%) of the total debtors' balance. Table 11 Debtors age analysis Summary \_December 2025 below depicts the debtors' age analysis by income source. The overall collection rate for the first half of the 2025/2026 financial year project average of 80% and this is calculated by as Total payments received / Billed Revenue.

#### **2.1.1. Plans to reduce the growing debt book:**

- a) Submission of monthly reports to Provincial Debt Forum.
- b) Implementation of credit control measures on Government departments and schools.
- c) Perform periodic spot checks on low purchases.
- d) Perform periodic spot checks for illegal connections.
- e) Perform monthly analysis of Debt book per ward, area and cut off lists segmented according to Areas.
- f) Prioritise clearance certificate requests.
- g) Prioritise billing queries.
- h) Warning notices via SMS's are sent to customers monthly.
- i) Development of a query register which will assist in updating customers details and to monitor the number and nature of queries

#### **2.1.2. Debtors ageing Summary– M06 31 December 2025**

Item Code	Item Description	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121 Days-1 Year	Over 1 Year	Total
		R 000	R 000	R 000	R 000		R 000	R 000
<b>1100</b>	<b>Debtors Age Analysis By Income Source</b>							
1200	Trade and Other Receivables from Exchange Transactions - Water	5 796	2 597	1 927	2 217	4 064	52 729	<b>69 330</b>
1300	Trade and Other Receivables from Exchange Transactions - Electricity	13 687	1 188	832	601	1 120	7 569	<b>24 998</b>
1400	Receivables from Non-exchange Transactions - Property Rates	7 851	4 328	3 560	3 293	8 962	112 652	<b>140 647</b>
1500	Receivables from Exchange Transactions - Waste Water Management	2 159	1 238	1 065	972	2 614	33 432	<b>41 480</b>
1600	Receivables from Exchange Transactions - Waste Management	960	459	381	343	965	13 156	<b>16 264</b>
1700	Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	2	<b>2</b>
1810	Interest on Arrear Debtor Accounts	2 447	2 355	2 335	2 296	9 046	97 829	<b>116 308</b>
1900	Other	936	203	76	352	1 015	4 764	<b>7 346</b>
<b>2000</b>	<b>Total By Income Source</b>	<b>33 835</b>	<b>12 369</b>	<b>10 177</b>	<b>10 075</b>	<b>27 786</b>	<b>322 133</b>	<b>416 375</b>
<b>2100</b>	<b>Debtors Age Analysis By Customer Group</b>							
2200	Organs of State	3 688	1 365	1 114	795	1 826	14 936	<b>23 724</b>
2300	Commercial	19 745	4 689	3 594	3 814	10 370	129 188	<b>171 400</b>
2400	Households	10 402	6 315	5 470	5 466	15 590	178 008	<b>221 251</b>
<b>2600</b>	<b>Total By Customer Group</b>	<b>33 835</b>	<b>12 369</b>	<b>10 177</b>	<b>10 075</b>	<b>27 786</b>	<b>322 133</b>	<b>416 375</b>

TABLE 11 DEBTORS AGE ANALYSIS SUMMARY \_DECEMBER 2025

### 2.1.3. Creditor's analysis

#### 2.1.3.1. Creditors ageing – M06 31 December 2025

Item Code	Item Description	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181 Days- 1 Year	Over 1 Year	Total
		R0	R0	R0	R0	R0	R0	R0	R0	R0
100	Bulk Electricity	15 648	-	-	-	-	-	-	12 890	<b>28 537</b>
200	Bulk Water	1 662	-	-	-	-	-	-	-	<b>1 662</b>
300	PAYE deduction		-	-	-	-	-	-	-	-
400	VAT (output less input)		-	-	-	-	-	-	-	-
500	Pensions / Retirement deductions		-	-	-	-	-	-	-	-
600	Loan repayments		-	-	-	-	-	-	-	-
700	Trade Creditors	1 273	-	-	-	-	-	-	-	<b>1 273</b>
800	Auditor General		-	-	-	-	-	-	-	-
900	Other		-	-	-	-	-	-	-	-
950	Medical Aid deductions		-	-	-	-	-	-	-	-
<b>1000</b>	<b>Total</b>	<b>18 582</b>	-	-	-	-	-	-	<b>12 890</b>	<b>31 472</b>

TABLE 12 CREDITORS AGEING – M06 31 DECEMBER 2025

Total creditors amounted to R31.472 million as at the end of the mid-term. All the creditors' balances are within 30 days apart from Eskom which reflects an amount of R12.890 million outstanding for over 1 year. That amount is not due and payable by the municipality as it has been ring-fenced under the Electricity Debt Relief programme and will eventually be written off, provided the municipality continues complying with conditions of the programme. The first debt write-off of R10.34 million was granted in March 2025, the next tranche is expected within the following two months.

Investment portfolio analysis (Bank, cash and investments) – M06 31 December 2025

Primary Bank Account- M06 31 December 2025

Primary Bank Account as of 31 December 2025				
Bank Name	Account Description	Account Number	Account Type	Balance
ABSA	Primary Bank Account	1330000062	Cheque	R 25 450 393
<b>Total</b>				<b>R 25 450 393</b>

TABLE 13 PRIMARY BANK ACCOUNT AS OF 31 DECEMBER 2025

Table 14: Other Bank Accounts as at 31 December 2025

Other Bank Accounts as of 31 December 2025				
Bank Name	Account Description	Account Number	Account Type	Balance
ABSA	Savings Account	9295745884	LIQPLUS	R 213 778
ABSA	Fixed Deposit Account	2066701092	FIXED D	R 1 315 797
ABSA	Investment Tracker Account	9403544494	FIXED D	R 70 000 000
ABSA	Traffic Fines Account	4078360937	LIQINV	R 639 184
<b>Total</b>				<b>R 72 168 759</b>

<b>Total Cash and cash equivalents</b>	<b>R 97 619 152</b>
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TABLE 14 INVESTMENT ACCOUNT SUMMARY- M06 31 DECEMBER 2025

As of 31 December 2025, the municipality's financial position related to cash and investments was strong. The main bank account maintained a favourable balance of R25.450 million. When combined with R72.168 million held in other bank accounts (including short-term deposits and traffic fines accounts), the total cash and cash equivalents amounted to R97.619 million as of the end of December 2025.

2.2. Allocation- Grant receipt and expenditure

Grant Details	Original Budget	Amount Received	Recognised as revenue	% spent to date	Unspent Grant as of 31 December 2025
<b>Operational Grants</b>					
Financial Management Grant	R 1 900 000	R 1 900 000	R 1 114 399	59%	R 785 601
Expanded Public Works	R 1 560 000	R 1 092 000	R 878 679	80%	R 213 321
Municipal Infrastructure Grant (Operational)	R 1 541 650	R 1 253 850	R 1 517 298	121%	R -
<b>Sub-total</b>	<b>R 5 001 650</b>	<b>R 4 245 850</b>	<b>R 3 510 376</b>	<b>83%</b>	<b>R 998 922</b>
<b>Capital Grants</b>					
Municipal Infrastructure Grant (Capital)	R 29 291 350	R 23 823 150	R 17 249 966	72%	R 6 573 184

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Grant Details	Original Budget	Amount Received	Recognised as revenue	% spent to date	Unspent Grant as of 31 December 2025
Water Services Infrastructure Grant	R 92 999 999	R 63 000 000	R 62 984 705	100%	R 15 295
Energy Efficiency and Demand Side Management (EEDSM)	R 3 000 000	R 2 000 000	R 794 976	40%	R 1 205 024
Municipal Disaster Response Grant (MDRG)	R 10 760 000	R 10 760 000	R 5 584 448	52%	R 5 175 552
Integrated National Electrification Grant (INEP)	R 15 000 000	R 9 750 000	R 10 658 466	109%	R -
<b>Sub-total</b>	<b>R151 051 349</b>	<b>R109 333 150</b>	<b>R 97 272 560</b>	<b>89%</b>	<b>R 12 969 056</b>
<b>Total Grants</b>	<b>R156 052 999</b>	<b>R113 579 000</b>	<b>R100 782 936</b>	<b>89%</b>	<b>R 13 967 978</b>

**TABLE 15 GRANT RECEIPT AND EXPENDITURE – M06 31 DECEMBER 2025**

Total budget for conditional grants is R156.053 million for 2025/2026 as per the Division of Revenue Act (DORA). The municipality has to-date received a total of R113.579 million during the first half of the financial year. A total of R100.783 million had been spent as of 31 December 2025, this equates to 89% of the received amount. This includes the approved rollover amount in respect of the Municipal Disaster Response Grant. The unspent grant amounted to R13.968 million as at the end of the mid-term.

### 2.3.1. Source of funding for capital expenditure

Capital Grants						
Grant Details	Original Budget	Actual Amount Received	Expenditure to date:31 December 2025	Actual vs Allocation	Actual vs Receipts	Unspent as at 31 December 2025
Municipal Infrastructure Grant (MIG)	R 29 291 350	R 23 823 150	R17 249 966	59%	72%	R 6 573 184
Water Services Infrastructure Grant (WSIG)	R 92 999 999	R 63 000 000	R62 984 705	68%	100%	R 15 295
Municipal Disaster Response Grant (MDRG)	R 10 760 000	R 10 760 000	R 5 584 448	52%	52%	R 5 175 552
Energy Efficiency and Demand Management	R 3 000 000	R 2 000 000	R 794 976	26%	40%	R 1 205 024
Integrated National Electrification Grant (INEP)	R 15 000 000	R 9 750 000	R10 658 466	71%	109%	R -
<b>Total</b>	<b>R151 051 349</b>	<b>R 109 333 150</b>	<b>R97 272 560</b>	<b>64%</b>	<b>89%</b>	<b>R 12 969 056</b>

Internally Generated Funds (Own Source)			
Original Budget	Expenditure to date:31 December 2025	% spent	Remaining Budget-31 December 2025
R 20 662 000	R 2 139 060	10%	R 18 522 940

**TABLE 16 FUNDING OF CAPITAL EXPENDITURE – M06 31 DECEMBER 2025**

The capital budget is primarily funded through capital grants (88%); and a small portion (12%) is funded from internally generated funds. Current year DORA capital allocations comprise the Municipal Infrastructure Grant (MIG), Water Service Infrastructure Grant

(WSIG), the Integrated National Electrification Programme (INEP), the Municipal Disaster Response Grant (MDRG) and the Energy Efficiency and Demand Side Management (EEDSM)

MIG receipts amounted to capital R23.823 million and R17.250 million was spent by the end of the mid-term. This represents 72% of the total grant tranches received and 59% of the total annual budget allocation for the grant. The municipality is anticipating to fully utilise the grant allocation by financial year-end.

The municipality had received R63 million of the total R93 million allocations for 2025/2026 by the end of the mid-term. A total of R62.985 million WSIG was spent during the first six months of the year, resulting in 100% expenditure on the received amount and 68% on the total allocation. The municipality is anticipating to fully spend the allocation by the end of the financial year.

The MDRG of R10.760 was approved for rollover from 2024/25 financial year. The municipality had spent R5.584 million by the end of the mid-term, this is equivalent to 52% of the total grant amount. The municipality is anticipating to fully spend the grant by financial year-end.

The total allocation in respect of the INEP grant for the 2025/2026 financial year was R15 million. The municipality had received R9.750 million and had spent R10.658 million by the end of the mid-term, this implies that 100% of the received grant and 71% of the total allocation for the year was spent. The municipality spent almost R1 millions from its own source on the INEP project, this amount will be recovered from next grant receipt. The grant is anticipated to be fully utilised by the financial year-end.

The municipality was allocated R3 million in respect of the EEDSM for the 2025/2026 financial year, a total of R2 million had been received by the end of the mid-term. Expenditure on the grant amounted to R0.795 million, which is equivalent to 40% of the grant amount received and 26% of the total grant allocation. The municipality anticipates to fully utilise the grant by the end of financial year.

The municipality budgeted R20.662 million of capital expenditure from internally generated funds. An amount of R2.139 million had been spent as at the end of December 2025.

#### **2.4. List of capital projects per grants type for the financial year 2025/2026**

Municipal Infrastructure Grant (MIG)						
Project Name	Original Budget	Monthly Expenditure	Expenditure-to-date	% Spent	Physical Progress	Unspent budget
Upgrading of the Bela Bela Municipal landfill site Phase 1 (Ward 2)	R 7 263 645	R 632 433	R2 614 790	36%	36%	R 4 648 854
Construction of Road Paving and Bulk stormwater in Bela Bela X8 - Phase 4	R 13 619 125	R 3 246 686	R9 311 741	68%	68%	R 4 307 384
Construction of Road Paving and Stormwater in Bela Bela X5 - Phase 1	R 6 967 672	R 761 275	R 5 323 434	76%	76%	R 1 644 237
Construction of Road Paving and Stormwater in Rapotokwane -Phase 1	R 690 909	R -	R -	0%	0%	R 690 909
Develop New Cemetry - Pienaarsrivier	R 299 999	R -	R -	0%	0%	R 299 999
Construction of Road Paving and Bulk stormwater in Masakhane - Phase 1	R 150 000	R -	R -	0%	0%	R 150 000
Construction of Road Paving and Stormwater in Bela Bela X5 - Phase 2	R 150 000	R -	R -	0%	0%	R 150 000
Construction of Road Paving and Stormwater in Bela Bela X6 - Phase 4	R 150 000	R -	R -	0%	0%	R 150 000
<b>Total</b>	<b>R 29 291 350</b>	<b>R 4 640 394</b>	<b>R 17 249 966</b>	<b>59%</b>	<b>59%</b>	<b>R 12 041 384</b>

Water Service Infrastructure Grant (WSIG)						
Project Name	Original Budget	Monthly Expenditure	Expenditure-to-date	% Spent	Physical Progress	Unspent budget
Refurbishment of the Platrivier Dam (Ward 9)	R 500 000	R -	R -	0%	0%	R 500 000
Construction of the Rapotokwane Water Package Plant Desludge Pipeline (Ward 8)	R 500 000	R -	R -	0%	0%	R 500 000
Water Supply Source Augmentation using Showground Borehole and construction of Water Treatment Plant (Ward 2)	R 500 000	R -	R -	0%	0%	R 500 000
Upgrading of the Masakhane sewer pumpstation and Waste Water Treatment Works (Ward 9)	R 500 000	R -	R -	0%	0%	R 500 000
Construction of Additional Aventura Sewer Pump Station (Ward 1)	R 500 000	R -	R -	0%	0%	R 500 000
Replacement of AC Water Pipes in Bela-Bela Town - Gilfillan; Botha; Van Der Merwe; Pretoria; Voortrekker; Sutter; Marx; Crockery and Potgieter Street (Ward 1)	R 500 000	R -	R -	0%	0%	R 500 000
Refurbishment of the water reticulation network at the Old Location (Ward 2&5)	R 500 000	R -	R -	0%	0%	R 500 000
Upgrading of the Steel Elevated Water Tank in Masakhane (Ward 9)	R 500 000	R -	R -	0%	0%	R 500 000
Construction of Water Booster Pump Station and Upgrading of a Steel Elevated Tank in Ext 8 (Ward 4)	R 4 591 660	R -	R1 488 584	32%	32%	R 3 103 076
Water Supply Source Augmentation using SASSA Borehole and construction of Water Treatment Plant (Ward 1)	R 500 000	R -	R -	0%	0%	R 500 000
Refurbishment of the Bela-Bela Water Treatment Works (Ward 1)	R 500 000	R -	R -	0%	0%	R 500 000
Upgrading of the Pienaarsrivier Sewer Pump Station and Waste Water Treatment Works (Ward 8)	R 500 000	R -	R -	0%	0%	R 500 000
Replacement of Bulk Raw Water AC Pipeline from Lapa to Bela-Bela Water Treatment Works (Ward 1 & 9)	R 39 406 483	R 7 757 148	R35 012 668	89%	89%	R 4 393 815
Upgrading of the Settlers Sewer Pump Station (Ward 2)	R 10 690 676	R 1 334 551	R4 315 324	40%	40%	R 6 375 352
Upgrading of the Industrial outfall sewer line (Ward 2)	R 17 630 068	R -	R 15 480 123	88%	88%	R 2 149 945
Water Supply Source Augmentation and the construction of the water reticulation network in Tsakane (Ward 7)	R 15 181 112	R 500 077	R6 688 006	44%	44%	R 8 493 106
	<b>R 92 999 999</b>	<b>R 9 591 776</b>	<b>R 62 984 705</b>	<b>68%</b>	<b>68%</b>	<b>R 30 015 295</b>

Integrated National Electrification Programme (INEP)						
Project Name	Original Budget	Monthly Expenditure	Expenditure-to-date	% Spent	Physical Progress	Unspent budget

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Construction of the Bela-Bela 132/11kVA 2 X 20MVA Sub-Station -Phase 2	R 15 000 000	R 798 393	R10 658 466	71%	71%	R 4 341 534
<b>Total</b>	<b>R 15 000 000</b>	<b>R 798 393</b>	<b>R 10 658 466</b>	<b>71%</b>	<b>71%</b>	<b>R 4 341 534</b>

**Municipal Disaster Response Grant (MDRG)**

Project Name	Original Budget	Monthly Expenditure	Expenditure-to-date	% Spent	Physical Progress	Unspent budget
Refurbishment of roads and stormwater in Limpopo Road and Mabunda Street (Ward 7&5)	R 10 760 000	R 2 606 025	R5 584 448	52%	52%	R 5 175 552
<b>Total</b>	<b>R 10 760 000</b>	<b>R 2 606 025</b>	<b>R 5 584 448</b>	<b>52%</b>	<b>52%</b>	<b>R 5 175 552</b>

**Energy Efficiency and Demand Side Management**

Project Name	Original Budget	Monthly Expenditure	Expenditure-to-date	% Spent	Physical Progress	Unspent budget
Retro fitting of Street Lights	R 3 000 000	R -	R 794 976	26%	26%	R 2 205 024
<b>Total</b>	<b>R 3 000 000</b>	<b>R -</b>	<b>R 794 976</b>	<b>26%</b>	<b>26%</b>	<b>R 2 205 024</b>

**Capital Assets Acquired through Internally Generated Funds (Own Source)**

Asset Description	Original Budget	Monthly Expenditure	Expenditure-to-date	% Spent	Physical Progress	Unspent budget
Switch gear refurbishment	R 5 500 000	R -	R -	0%	0%	R 5 500 000
Internal and Risk Management system	R 300 000	R -	R -	0%	0%	R 300 000
SCADA for BB WWTW; WTW and PS (MI)	R 600 000	R -	R -	0%	0%	R 600 000
Construction of Informal Training Stalls	R 500 000	R -	R -	0%	0%	R 500 000
DLTC Client waiting area	R 300 000	R -	R -	0%	0%	R 300 000
DLTC fence repairs	R 500 000	R -	R -	0%	0%	R 500 000
Printers	R 300 000	R -	R 74 000	25%	25%	R 226 000
CCTV installation	R 500 000	R -	R -	0%	0%	R 500 000
Procurement of Transformers and Maniatures	R 4 500 000	R -	R985 400	22%	22%	R 3 514 600
Procurement of Council Chamber Audio; Video Conference and Recording System	R 500 000	R -	R -	0%	0%	R 500 000
Water meters	R 400 000	R -	R 142 315	36%	36%	R 257 685
Road Marking Machine	R 150 000	R -	R -	0%	0%	R 150 000
Office Furniture	R 300 000	R -	R -	0%	0%	R 300 000
Binder and Shredder	R 80 000	R -	R -	0%	0%	R 80 000
240litres Refuse Bins	R 300 000	R 259 500	R 259 500	87%	87%	R 40 500
Cleaning Equipment( Carpet & Upholtry Cleaners and others)	R 100 000	R -	R -	0%	0%	R 100 000
Electricity meters	R 100 000	R -	R 21 000	21%	21%	R 79 000
Drinking Water Quality Testing Kits and Instruments	R 100 000	R -	R -	0%	0%	R 100 000
Grass cutting and Trees pruning equipment	R 150 000	R -	R -	0%	0%	R 150 000
COMPUTERS AND SERVERS	R 1 500 000	R -	R 27 900	2%	2%	R 1 472 100
Procurement of Pumps and motors	R 50 000	R -	R -	0%	0%	R 50 000
Procurement of New Aircons	R 200 000	R -	R -	0%	0%	R 200 000
Procurement of Sewer Gas Monitor and Confined space Tripod with Winch (Sewer Maintenance)	R 150 000	R -	R -	0%	0%	R 150 000
Bullet Proof Vests	R 150 000	R -	R 86 087	57%	57%	R 63 913
Wastewater Quality Testing Kits and Instruments (6 Sludge cones; 3 Ph meter; 3 Chlorometer; 3 Turbidity meter; 3 Conductivity Meter) - (GD and MI)	R 60 000	R 12 530	R 12 530	21%	21%	R 47 470
Fire arms storage safes	R 50 000	R -	R -	0%	0%	R 50 000
Masakhane/ Radium Sewer Ponds and Pump Station: Procurement of Pumps; motors and valves	R 200 000	R -	R -	0%	0%	R 200 000
Pienaarsrivier Sewer Ponds and Pump Station: Procurement of Pumps; motors and valves	R 150 000	R -	R -	0%	0%	R 150 000
Machinery and Equipment:Grass cutter with steel blades (X3).	R 12 000	R -	R -	0%	0%	R 12 000
Machinery and Equipment:Chainsaw compatible Stihl (45CC)	R 10 000	R -	R -	0%	0%	R 10 000
Radium: Procurement of Pumps and motors	R 150 000	R -	R -	0%	0%	R 150 000
Rapotokwane: Procurement of Pumps and motors	R 200 000	R 99 856	R185 510	93%	93%	R 14 490
Tsakane: Procurement of Pumps and motors	R 200 000	R -	R66 340	33%	33%	R 133 660
Vingerkraal: Procurement of Pumps and motors	R 200 000	R -	R -	0%	0%	R 200 000
Warmbad WWTW and Pump Stations: Procurement of Pumps and motors	R 1 100 000	R -	R 278 478	25%	25%	R 821 522

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Capital Assets Acquired through Internally Generated Funds (Own Source)						
Asset Description	Original Budget	Monthly Expenditure	Expenditure-to-date	% Spent	Physical Progress	Unspent budget
Bela-Bela WTW and Lapa PS: Procurement of Pumps and motors	R 1 100 000	R -	R -	0%	0%	R 1 100 000
Total	R 20 662 000	R 371 886	R 2 139 060	10%	10%	R 18 522 940

**TABLE 17 LIST OF CAPITAL PROJECTS PER GRANTS TYPE FOR THE FINANCIAL YEAR 2025/2026**

#### 2.4.1. Municipal Infrastructure Grant (MIG) Projects

**Physical Progress/status:** The municipality is implementing Eight (08) projects under Municipal Infrastructure Grant (MIG) in the financial year under review, the project for the Upgrading of the Bela Bela Municipal landfill site Phase 1 is at construction stage, two roads projects are at construction stage, one road project is at detailed design stage, three road projects are at planning stage and with the development of cemetery in Pienaarsriviers at inception stage.

**Challenges:** The projects were affected by the inclement rainy weather conditions.

**Mitigation/intervention:** The Contractors to accelerate the progress on site by means of increasing resources on site.etc Plant, material and labour.

#### 2.4.2. Water Services Infrastructure (WSIG) Projects

**Physical Progress/status:** The Municipality is implementing Sixteen (16) projects under Water Services Infrastructure Grant (WSIG) in the current financial year under review, Two (02) upgrading of sewer infrastructure projects are at construction stage, Three (03) upgrading of water infrastructure projects are under construction stage, and Eleven (08) refurbishment and upgrading water infrastructure projects are at planning stage and Three (03) upgrading of sewer infrastructure projects are at planning stage.

**Challenges:** The projects were affected by the inclement rainy weather conditions.

**Mitigation/intervention:** The Contractors to accelerate the progress on site by means of increasing resources on site.etc Plant, material and labour.

#### 2.4.3. Municipal Disaster Response Grant (MDRG)

**Physical Progress/status:** The Municipality is implementing One (01) project under Municipal Disaster Response Grant (MDRG) in the current financial year under review, and the project is at construction stage.

**Challenges:** The projects were affected by the inclement rainy weather conditions.

**Mitigation/intervention:** The Contractor to accelerate the progress on site by means of increasing resources on site.etc Plant, material and labour.

#### 2.4.4. Integrated National Electrification Programme (INEP) Projects

**Progress/Status:** The Municipality is implementing One (01) project under Integrated National Electrification Programme (INEP) in the current financial year under review, and the project is at construction stage.

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**Challenges:**The project was affected by the delays in acquiring Early Termination Guarantee (ETG) to be provided to Eskom and the inclement rainy weather conditions.

**Mitigation/Intervention :**i) The Municipality is continuously making follow-ups with the Bank and Eskom ensuring that the process of issuance of the Early Termination Guarantee(ETG) is expedited without further delays. ii) The Contractor to accelerate the progress on site by means of increasing resources on site.etc Plant, material and labour

## 2.5. Councillor and board member allowances and employee benefits

### 2.5.1. Councillor Allowances

Summary of Employee and Councillors remuneration  R thousands	2024/25	Budget Year 2025/26							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	Year TD budget	YTD variance	YTD variance %	Full Year Forecast
<b>Councillors (Political Office Bearers plus Other)</b>									
Basic Salaries and Wages	5 739	5 946	5 946	458	2 614	2 973	-359	-12%	5 946
Pension and UIF Contributions	802	832	832	69	392	416	-24	-6%	832
Medical Aid Contributions	433	468	468	32	218	234	-17	-7%	468
Motor Vehicle Allowance	586	585	585	55	304	293	11	4%	585
Cellphone Allowance	791	1 163	1 163	65	385	582	-197	-34%	1 163
Housing Allowances	-	-	-	-	-	-	-		-
Other benefits and allowances	683	719	719	44	265	360	-95	-26%	719
<b>Sub Total – Councillors</b>	<b>9 034</b>	<b>9 715</b>	<b>9 715</b>	<b>723</b>	<b>4 177</b>	<b>4 857</b>	<b>-681</b>	<b>-14%</b>	<b>9 715</b>

**TABLE 18 COUNCILLOR ALLOWANCES**

A budget of R9.715 million has been allocated in respect of the remuneration of councillors. Expenditure of R4.177 million was incurred during the first six months of the year. Remuneration of councillors is guided by circular in alignment with the Remuneration of Public Office Bearers Act, 1998 (Act No.20 of 1998): Determination of Upper Limits of Salaries, Allowance and Benefits of Different Members of Municipal Councils.

### 2.5.2. Audit committee, Risk committee members and Financial Misconduct Board Members:

Below are assurance committee members during the first half of the 2025/2026 budget year:

Audit and Performance Committee	
Name of Member	Position
Mr SAB Ngobeni	Chairperson
Ms LPV Malumbete – Baloyi	Ordinary member
Mr R Tshimomola	Ordinary member

### Financial Misconduct and Disciplinary Board

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Name of Member	Position
Mr HSRR Nke	Chairperson
Mr R Tshimomola	Ordinary member
Mr O Sulieman	PT Representative
Mr MC Kabe	Chief Audit Executive
Mr T Manaka	Legal Manager

Risk Management and Compliance Committee	
Name of Member	Position
Ms RP Mpete	Independent Chairperson
Mr TG Ramagaga	Municipal Manager
Mr LT Titi	Acting Chief Financial Officer
Mr N Siliga	Senior Manager – Planning and Economic Development
Ms HB Maswanganyi	Senior Manager – Technical Services
Ms N Ramolobeng	Senior Manager – Corporate Services
Mr TJ Mothapo	Manager Strategic Support Services
Mr C Kabe	Chief Audit Executive
Mr TD Magagane	Chief Risk Officer
Mr M Segopa	Divisional Manager IT
Ms DS Malope	Senior – Manager Social and Community Services

**TABLE 19 AUDIT COMMITTEE, RISK MANAGEMENT AND COMPLIANCE COMMITTEE MEMBERS AND FINANCIAL MISCONDUCT BOARD MEMBERS**

All the committees are functional and held meetings on a regular basis. Meetings were held on the following dates:

- Audit committee and Audit Committee- 08 August 2025, 27 August 2025, 27 November 2025 and 09 December 2025.
- Financial Misconduct Board- 29 July 2025, 18 September 2025, 23 October 2025.
- Risk Management and Compliance Committee- 05 August 2025 and 05 November 2025.

### 2.5.3. Employee benefits

Summary of Employee Remuneration	2024/25		Budget Year 2025/26							
	Audited	Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Senior Managers of the Municipality</b>										
Basic Salaries and Wages	4 177		4 972	4 972	369	2 140	2 486	(346)	-14%	4 972
Pension and UIF Contributions	768		915	915	77	404	458	(53)	-12%	915
Medical Aid Contributions	183		183	183	20	110	91	19	21%	183
Overtime	-		-	-	-	-	-	-	-	-
Performance Bonus	-		-	-	-	-	-	-	-	-
Motor Vehicle Allowance	1 592		1 899	1 899	133	809	950	(141)	-15%	1 899
Cellphone Allowance	189		222	222	17	103	111	(8)	-7%	222
Acting and post related allowance	495		-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Municipality</b>	<b>7 404</b>		<b>8 191</b>	<b>8 191</b>	<b>617</b>	<b>3 567</b>	<b>4 096</b>	<b>(529)</b>	<b>-13%</b>	<b>8 191</b>
<b>Other Municipal Staff</b>										
Basic Salaries and Wages	84 031		94 489	94 489	7 712	45 785	47 245	(1 459)	-3%	94 489
Pension and UIF Contributions	17 555		18 779	18 779	1 534	9 319	9 389	(70)	-1%	18 779

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Summary of Employee Remuneration	2024/25		Budget Year 2025/26							
	Audited	Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
Medical Aid Contributions	8 363		17 605	17 605	708	4 260	8 803	(4 543)	-52%	17 605
Overtime	12 785		14 834	14 834	1 031	6 270	7 417	(1 147)	-15%	14 834
Performance Bonus	7 027		7 146	7 146	1 163	4 367	3 573	793	22%	7 146
Motor Vehicle Allowance	10 448		10 990	10 990	880	5 430	5 495	(65)	-1%	10 990
Cellphone Allowance	1 713		1 664	1 664	148	921	832	89	11%	1 664
Housing Allowances	531		468	468	36	225	234	(9)	-4%	468
Other benefits and allowances	2 658		2 742	2 742	265	1 540	1 371	169	12%	2 742
Payments in lieu of leave	2 566		873	873	-	125	437	(312)	-71%	873
Long service awards	2 250		199	199	-	-	100	(100)	-100%	199
Post-retirement benefit obligations	9 401		-	-	126	767	-	767	#DIV/0!	-
Acting and post related allowance	2 729		2 635	2 635	199	941	1 318	(377)	-29%	2 635
<b>Sub Total - Other Municipal Staff</b>	<b>162 056</b>		<b>172 425</b>	<b>172 425</b>	<b>13 803</b>	<b>79 950</b>	<b>86 212</b>	<b>(6 262)</b>	<b>-7%</b>	<b>172 425</b>
<b>Total Parent Municipality</b>	<b>169 460</b>		<b>180 616</b>	<b>180 616</b>	<b>14 420</b>	<b>83 517</b>	<b>90 308</b>	<b>(6 791)</b>	<b>-8%</b>	<b>180 616</b>

**TABLE 20 EMPLOYEE BENEFITS**

The total employee related costs for the first six months of the year amounted to R83.517 million whilst the projected year-to-date budget was R90.308 million, this resulted in a variance of R6.791 million. The variance is attributable to budgeted vacant posts that could not be filled during the period. Remuneration for senior management and other municipal staff were R4.6 million and R79.950 million respectively. The upper limits for senior management will be considered during the adjustment budget in line with the relevant Government Gazette.

## 2.6. Other supporting documents

### 2.6.1. Progress made on the mSCOA implementation.

Bela-Bela Local Municipality successfully migrated into m-SCOA from the 1<sup>st</sup> of July 2017. The municipality had for the 2018/2019 - 2023/2024 financial period managed to compile its annual financial statement based on the m-SCOA chart of account. A significant improvement has been made since the migration. The municipality has developed a road map that outlines implementation and monitoring strategies. Furthermore, a committee has been established, with the main objectives of overseeing the implementation of mSCOA and developing strategies to resolve any challenges identified on a continuous basis. The mSCOA committee consists of, among others National and Provincial Treasury delegates and the System vendor representatives. The municipality held two mSCOA Steering Committee meetings during the first half of the financial year.

### 2.6.2. SCOA Provincial Treasury Observation and municipal mitigation plan

Description of finding	Action Plan	Status
<b>Transfers and Subsidies - Grant Receipt and Revenue recognition:</b> The municipality has applied correct accounting treatment on receipt of grants and recognition of revenue during M02 reporting in line with GRAP 23 (Revenue from non-exchange transaction).	N/A	Completed
<b>Depreciation</b> The municipality's did not account for depreciation since the beginning of the year and this might be due to non-activation of asset module.	Process depreciation through manual journal while the asset module setup is being finalised.	Ongoing

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Description of finding	Action Plan	Status
<b>Water Inventory:</b> The municipality applied correct accounting principles for the correct budgeting and transacting related to water inventory. According to the table below, the municipality acquired water inventory of R2.1million and issued an inventory of R2.6million in line with GRAP 12.	N/A	Completed
<b>Item Revenue: Transactions against the unbudgeted segments</b> Assessment of item revenue segment usage suggest that internal controls being implemented are not effective or that data strings are not reviewed prior submission to the Portal for credibility and accuracy as the municipality continue to transact against the incorrect and unbudgeted segments and this will result in processing of many journals at year-end to correct the misallocation.	Investigate and correct all transactions made against the unbudgeted segments and ensure that budget controls are activated and/ officials do not by-pass controls. To request Munsoft to intervene to ensure that system controls built onto the system. To ensure correct quick codes are linked to segments with budget allocation and removed from zero budget segments. Block all zero budget quick codes	In-progress
<b>Interest Earned-External Investment</b> The municipality has properly recorded interest earned as reported on C schedule, data strings and properly linked it to SA7 and SA30. However, assessment of investment monitoring for quarter 1 does not give indication of any investment made and accrued interests during the quarter.	Activate the Investment module on Munsoft.  Budget and Reporting officials to be trained on the proper use of the module.	In-progress
<b>Operational Grant Spending</b> The municipality fully complied with the requirements of mSCOA circulars and GRAP 23 on operational grant payment spending during budgeting by ensuring that VAT segments is created and budgeted for. However, Provincial Treasury has observed inconsistencies between debit and credit entry legs on MIG and EPWP funded project because the municipality did not accrue the operational project to expense to salaries control and contracted services.	Create a separate company on Payday system for the PMU division and link to a correct salary control segment with MIG funding.	Ongoing
<b>Capital Grant Spending</b> - Despite adhering to mSCOA guidelines and GRAP 23 for capital grant budgeting which includes creation of retention and VAT segments, discrepancies have been identified between debit and credit entries on WSIG funded projects. The municipality is required to review their spending data presented in the tables below(summary) and correct discrepancies observed during M03 reporting. (See the attached excel sheet).	Conduct a training to activate Project, Grant and Contract Modules	In-progress
<b>Opening Balances</b> - Provincial Treasury appreciates efforts by the municipality of ensuring that closing balances are carried to the current financial year, however, it is noted that some have differences, and the municipality is advised to make necessary adjustments in the next reporting period. (See the attached detail data per municipality excel sheet).	A presentation to be made to the LPT to familiarise them with the data validation control and variation module	Completed
<b>Application of costing segment</b> - Although Table A2 on Financial Performance of the regulated Schedules was updated to include the costing segment, Provincial Treasury observed that the municipality did not provide for the cost and recoveries segments.	To explore possibility of costing the budget to align it with the ABC method of budgeting.	Not yet started

**TABLE 21 MSCOA PROVINCIAL TREASURY OBSERVATION AND MUNICIPAL MITIGATION PLAN**

### 2.6.3. Progress on Debt Relief Compliance

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Monthly Performance Report																																																					
Municipal Details			Part A				Part B				Part C				Part D				Part C				Part E				Scoring and Rating																										
			Eskom And Bulk water current account				Compliance with a funded MTREF				FRP/BFP & Tariff Assessment				Electricity and water as collection tools				Quarterly collection of property rates and services charges				Maximization of Revenue Base						Oversight																								
Month	Code	Descr	Code	C1	C2	C3	C4	C5	C6	C7	C8	C9	C10	C11	C12	C13	C14	C15	C16	C17	C18	C19	C20	C21	C22	C23	C24	C25	C26	C27	C28	C29	C30	C31	C32	C33	C34	C35	C36	C37	C38	C39	C40	C41	Score	Rating							
25.July25	Bela Bela		LIM366	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	N/A	N/A	Yes	Yes	No	Yes	Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	N/A	N/A	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	95%	Above Moderate							
26.August25	Bela Bela		LIM366	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	N/A	N/A	Yes	Yes	No	Yes	Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	N/A	N/A	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	95%	Above Moderate					
27.September25	Bela Bela		LIM366	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	N/A	N/A	Yes	Yes	No	Yes	Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	N/A	N/A	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	95%	Above Moderate					
28.October25	Bela Bela		LIM366	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	N/A	N/A	Yes	Yes	No	Yes	Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	No	No	Yes	Yes	Yes	N/A	N/A	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	90%	Above Moderate					
29.November25	Bela Bela		LIM366																																											0%	Not completed						
30.December25	Bela Bela		LIM366																																													0%	Not completed				
31.January26	Bela Bela		LIM366																																														0%	Not completed			
32.February26	Bela Bela		LIM366																																														0%	Not completed			
33.March26	Bela Bela		LIM366																																															0%	Not completed		
34.April26	Bela Bela		LIM366																																																0%	Not completed	
35.May26	Bela Bela		LIM366																																																0%	Not completed	
36.June26	Bela Bela		LIM366																																																0%	Not completed	
37.July26	Bela Bela		LIM366																																																0%	Not completed	
38.August26	Bela Bela		LIM366																																																0%	Not completed	
39.September26	Bela Bela		LIM366																																																0%	Not completed	
40.October26	Bela Bela		LIM366																																																0%	Not completed	
41.November26	Bela Bela		LIM366																																																	0%	Not completed

TABLE 22: PROGRESS ON DEBT RELIEF COMPLIANCE

Provincial Treasury’s assessment shows that the municipality achieved an average compliance rate of 90% in line with the MFMA Circular 124 conditions (as per latest assessment report received). This is detailed in the performance sheet in the table above, which outlines the municipality’s overall debt relief compliance performance across the months of its debt relief cycle.

While the municipality’s 90% compliance rate was highlighted as a positive achievement, National Treasury emphasized that it is essential for the municipality to strive for full compliance to maintain the benefits of the National Treasury’s debt relief programme. Based on the above, it is highly probable that the municipality will qualify for the second tranche of debt write-off.

2.6.4. Progress made on the compliance with the minimum competency regulations.

The table below depicts the status quo: M06 31 December 2025

Number	Fully Compliant	Partially Compliant	Not Yet Enrolled
<b>SENIOR MANAGERS</b>			
6	4	2	2- * In progress
<b>DIVISIONAL MANAGERS</b>			
20	17	3	3-* In progress
<b>IDENTIFIED KEY PERSONNEL IN FINANCE</b>			
13	12	1	1- * In progress

TABLE 23 MINIMUM COMPETENCY REGULATIONS STATUS

**The 2026/2027 budget schedule and progress made in achieving the milestone and timelines specified in the circular detailing the compilation of 2026/2027 MTREF**

In terms of subsection 16 (1) of the MFMA (Act no 56 of 2003), the council of a municipality must for each financial year approve an annual budget for the municipality before the start of that financial year. In order for a municipality to comply with subsection (1), the mayor of the municipality must table the annual budget at a council meeting at least 90 days before the start of the budget year.

Based on the MFMA requirement above, the Municipality has approved the budget process plan in preparation for the 2026/2027 budget. The process plan was tabled to the council on the 31<sup>st</sup> of July 2025.

**2.6.5. Cost Containment**

<b>Cost containment by class</b>	<b>Approved budget</b>	<b>Spending to date</b>	<b>Variance</b>
Use of consultants	23 110 358	10 641 022	12 469 336
Vehicles used for political office -bearers	-	-	-
Travel and subsistence	1 585 000	742 055	842 945
Domestic accommodation	1 099 000	298 744	800 256
Overtime	14 834 104	6 270 365	8 563 739
Credit cards	-	-	-
Sponsorships, events and catering	1 760 000	573 652	1 186 348
Communication	1 800 000	250 759	1 549 241
Conferences, meetings and study tours	3 535 000	2 043 937	1 491 063
Other related expenditure items	6 211 620	1 288 469	4 923 151
<b>Total</b>	<b>53 935 082</b>	<b>22 109 003</b>	<b>31 826 079</b>

**TABLE 24 COST CONTAINMENT**

The object of this report, in line with Municipal Cost Containment Regulations of 2019 and Approved Municipal Cost Containment Policy, is to ensure that the resources of the municipality are used effectively, efficiently and economically by implementing cost containment measures. The Cost Containment policy was adhered to, hence there was no wastage expenditure, only essential and service delivery expenditure were prioritized.

**2.6.6. Supply Chain Management**

**2.6.6.1. Unauthorised, Irregular, Fruitless and Wasteful Expenditure**

The report on Unauthorised, Irregular and Fruitless expenditure for 2024/2025 and current year to be presented to council by 31 January 2026 for investigation by Municipal Public Accounts Committee.

The table below indicated the Unauthorised, Irregular, Fruitless and Wasteful Expenditure as at 31 December 2025.

Description	Unauthorised Expenditure	Irregular Expenditure	Fruitless and Wasteful Expenditure
<b>Opening Balance-1 July 2025</b>	128 105 626	4 282 067	0
Add: Expenditure Current Period	0	7 294 524	0
Add: Expenditure Prior Year	0	0	0
Less: Amount Written-off	(0)	(0)	(0)
<b>Closing Balance-31 December 2025</b>	<b>128 105 626</b>	<b>11 576 591</b>	<b>0</b>

**TABLE 25 UNAUTHORISED, IRREGULAR, FRUITLESS AND WASTEFUL EXPENDITURE AS AT 31 DECEMBER 2025**

The municipality has updated UIFWe tool in line with the disclosure notes on audited Annual Financial Statements. The tool is updated and balancing.

#### **2.6.6.2. Unauthorised, Irregular, Fruitless and Wasteful Expenditure Reduction Strategy**

The UIFWe Reduction Strategy is in place from 2020/2021 financial year and is currently undergoing review process. The municipality is utilising the targets on MFMA Circular 111 in respect of UIF & W expenditure outcome indicators over 2019 – 2024 MTSF Period. Monthly reports are submitted to Mayor, MEC of Local Government and AGSA.

The table below indicates the targeted reduction of Irregular and Fruitless and Wasteful Expenditure

Description	Irregular Expenditure	Fruitless and Wasteful Expenditure
<b>Reduction Targeted Percentage</b>	<b>75%</b>	<b>100%</b>
<b>Closing Balance-31 December 2025</b>	<b>11 576 591</b>	<b>0</b>
<b>Reduction Targeted Amount</b>	<b>8 682 443</b>	<b>0</b>

**TABLE 26 TARGETED REDUCTION OF IRREGULAR AND FRUITLESS AND WASTEFUL EXPENDITURE**

#### **2.6.6.3. Progress on the implementation of Procurement Plan**

The municipality has a procurement plan in place to monitor progress in the implementation of projects monthly. There are twenty-seven (27) projects on the procurement plan, eleven (11) are at the construction phase, one (1) is at the detailed design stage, fourteen (14) are at planning stage and one (1) is at inception stage.

#### 2.6.6.4. Use of Consultants

Expenditure on contracted consultancy services amounting to R24.3 million at the end of the mid-term. Utilisation of consultancy services is due to lack of internal staff capacity and skills not being in place. The use of consultants is reported to management and Provincial Treasury monthly.

### Part 3 Service delivery performance analysis (Overall SDBIP).

#### 3.1 The Service Delivery and Budget Implementation Plan

The Organizational Performance is evaluated through a Municipal Scorecard (Top Layer SDBIP) at the organizational Implementation Plan (SDBIP) at departmental levels. The SDBIP is a plan that converts the IDP and Annual Budget into measurable operational targets on how, where and when the strategies, objectives and normal business process of the municipality is implemented. Divisions to deliver the services in terms of the IDP and Budget:

The MFMA Circular No. 13 prescribes that:

- a) The IDP and budget must be aligned.
- b) The budget must address the strategic priorities.
- c) The SDBIP should indicate what the municipality is going to do during the next 12 months; and
- d) The SDBIP should form the basis for measuring the performance against goals set during the Budget /IDP processes.

The SDBIP was prepared as described in the paragraphs below and approved by the Mayor. The overall assessment of actual performance against targets set for the Key Performance Indicators as documented in the SDBIP is illustrated in terms of the following assessment methodology as depicted in Table 27 Colour Legend below:

Colour Legend	Category	Explanation
	KPI Not Yet Measured	KPIs with no Targets or Actual results for the selected period
	KPI Withdrawn	KPI withdrawn for whatsoever reason
	KPI Not Met	Actual vs Target Less than 75%
	KPI Almost Achieved	Actual vs Target between 75% and 99%
	KPI Achieved	Actual vs Target 100% Achieved
	KPI Well Achieved	Actual vs Target More Than 100% and Less Than 149% Achieved
	KPI Extremely Well Achieved	Actual vs Target More Than 150%

TABLE 27 COLOUR LEGEND

#### 3.2 PLANNED TARGETS VERSUS THE 2025/2026 MID -TERM ACTUAL PERFORMANCE AS ALIGNED TO THE NATIONAL KEY PERFORMANCE AREAS

This section of the 2025/2026 Mid-term Performance Report will report on the Municipality's actual performance against the planned targets as derived from the Municipality's IDP. Since the Municipality has aligned its KPAs to the Six (6), National KPA's the Bela-Bela Local Municipality will report as such.

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### 3.3 EXPLANATION ON CALCULATING OF THE 2025/2026 MID-TERM ACTUAL PERFORMANCES

The calculations were done in accordance with the following six (6) Departments within the Municipality, viz:

- a) Office of the Municipal Manager.
  - I. Internal Audit Unit.
  - II. Risk Management Unit and
  - III. Communications and Public Participation
- b) Budget and Treasury.
- c) Corporate Services.
- d) Social and Community Services.
- e) Planning and Economic Development; and
- f) Technical Services

All the percentages under the column on 2025/2026 actual performance were added together per Department and divided by the number of indicators planned to be performed by that particular Department. In instances where the 2025/2026 First Mid-Year Performance Target was any figure other than 100%, the figure indicated as an achievement under the column for Actual Performance was then divided by that under the 2025/2026 Mid-Term Target Column and multiplied by 100 to get the actual percentage achieved, which is indicated in a bracket in most instances.

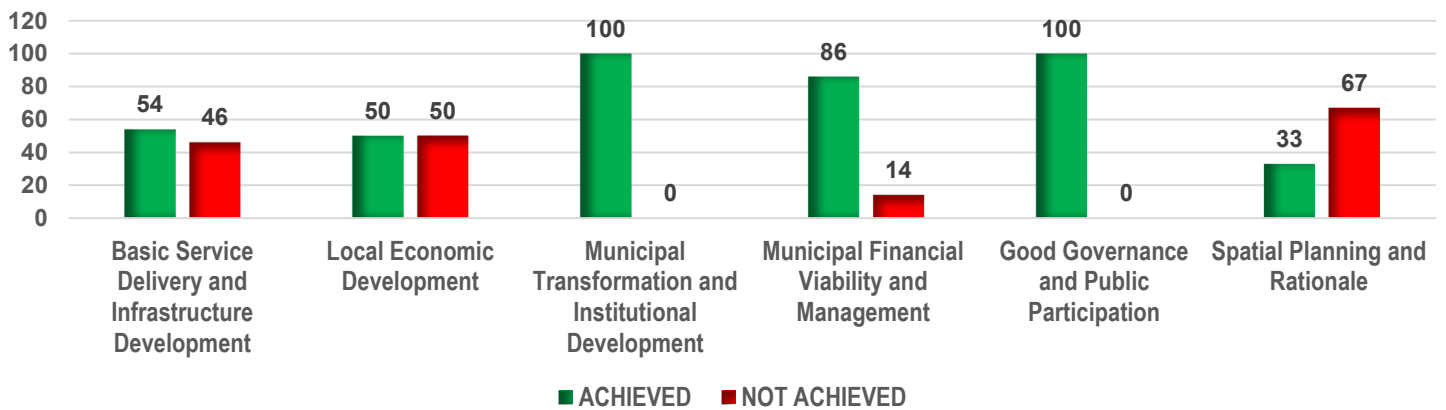
The totals from all the Departments were then averaged to arrive at the Organizational Score.

### 3.4 SUMMARY OF PERFORMANCE INDICATORS PER KEY PERFORMANCE AREAS:

No.	KEY PERFORMANCE AREA	TOTAL TARGETS	NOT APPLICABLE	ACHIEVED	NOT ACHIEVED	% ACHIEVED
1.	Basic Service Delivery and Infrastructure Development	30	2	15	13	54%
2.	Local Economic Development	6	-	3	3	50%
3.	Municipal Transformation and Institutional Development	3	1	2	-	100%
4.	Municipal Financial Viability and Management	12	5	6	1	86%
5.	Good Governance and Public Participation	18	6	12	-	100%
6.	Spatial Planning and Rationale	3	-	1	2	33%
<b>TOTALS</b>		<b>72</b>	<b>14</b>	<b>39</b>	<b>19</b>	<b>67%</b>

TABLE 28 SUMMARY OF PERFORMANCE INDICATORS PER KEY PERFORMANCE AREAS

## GRAPHICAL PRESENTATION PER KPA:

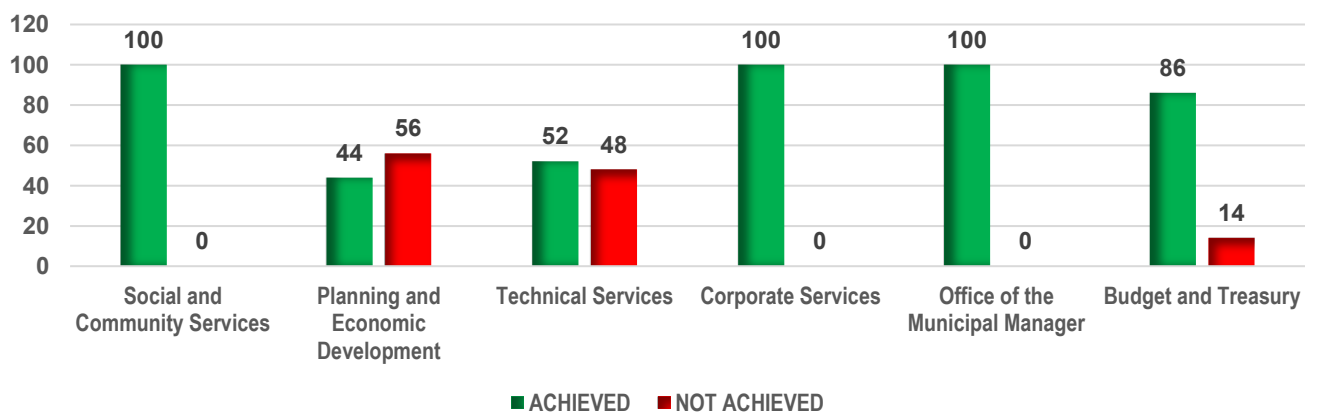


### 3.5 SUMMARY OF PERFORMANCE INDICATORS PER DEPARTMENT:

No.	DEPARTMENT	TOTAL TARGETS	NOT APPLICABLE	ACHIEVED	NOT ACHIEVED	% ACHIEVED
1.	Social and Community Services	3	-	3	-	100%
2.	Planning and Economic Development	9	-	4	5	44%
3.	Technical Services	27	2	12	13	52%
4.	Corporate Services	4	1	3	-	100%
5.	Office of the Municipal Manager	17	6	11	-	100%
6.	Budget & Treasury	12	5	6	1	86%
<b>TOTALS</b>		<b>72</b>	<b>14</b>	<b>39</b>	<b>19</b>	<b>67%</b>

TABLE 29 SUMMARY OF PERFORMANCE INDICATORS PER DEPARTMENT

## GRAPHICAL PRESENTATION PER KPA:



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**APPENDIX A: KEY PERFORMANCE INDICATORS FOR THE FINANCIAL YEAR 2025/2026**

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024/2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
<b>BASIC SERVICE DELIVERY</b>														
<b>PRIORITY AREA: SANITATION SERVICES</b>														
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Upgrading of the Settlers Sewer Pump Station (Ward 2)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Upgrading of the Settlers Sewer Pump Station (Ward 2) by 30 June 2026.	%	KPI 1	Construction work for the Upgrading of the Settlers Sewer Pump Station (Ward 2) project commenced in the previous 2024/25 financial year. The project has a multi-year budget.	100% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Upgrading of the Settlers Sewer Pump Station (Ward 2) by 30 June 2026.)	86% (Construction Stage at 81 - 90%)	<b>ACHIEVED</b> 86% (Construction Stage at 81 - 90%)	None	None	<b>WSIG</b>	Construction Quarterly progress reports	Technical Services
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Upgrading of the Industrial outfall sewer line (Ward 2)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Upgrading of the Industrial outfall sewer line (Ward 2) by 30 June 2026.	%	KPI 2	The Contractor for Upgrading of the Industrial outfall sewer line (Ward 2) project was appointed in the last quarter of the previous 2024/25 financial year. The project has a multi-year budget.	100% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Upgrading of the Industrial outfall sewer line (Ward 2) by 30 June 2026	57% (Construction Stage at 21 - 30%)	<b>ACHIEVED</b> 86% (Construction Stage at 81 - 90%)	Progress was achieved faster than originally planned.	None	<b>WSIG</b>	Construction Quarterly progress report	Technical Services

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Upgrading of the Pienaarsrivier Sewer Pump Station (Ward 8)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Upgrading of the Pienaarsrivier Sewer Pump Station (Ward 8) by 30 June 2026.	%	KPI 3	There is a need to upgrade the Pienaarsrivier Sewer Pump Station to improve its efficiency. The project has a multi-year budget.	29% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Upgrading of the Pienaarsrivier Sewer Pump Station (Ward 8) by 30 June 2026)	14% (Preliminary Design Report completed and approved)	<b>NOT ACHIEVED</b>  10% (Scoping Report completed and approved)	Business Plan and Technical Report were submitted to DWS in October 2025, and the project verification process was done in December 2025. The Project is now awaiting final appraisal and confirmation of funding.	The project will proceed to the subsequent stages in the 3rd quarter and expedited to achieve the annual target	<b>WSIG</b>	Approved Preliminary Design	Technical Services
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Upgrading of the Masakhane Wastewater Treatment Works (Ward 9)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Upgrading of the Masakhane Wastewater Treatment Works (Ward 9) by 30 June 2026.	%	KPI 4	There is a need to upgrade the Masakhane Wastewater Treatment Works to improve its efficiency. The project has a multi-year budget.	29% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Upgrading of the Masakhane Wastewater Treatment Works (Ward 9) by 30 June 2026.	14% (Preliminary Design Report completed and approved)	<b>NOT ACHIEVED</b>  10% (Scoping Report completed and approved)	Business Plan and Technical Report were submitted to DWS in September 2025, and the project verification process was done in December 2025. The Project is now awaiting final	The project will proceed to the subsequent stages in the 3rd quarter and expedited to achieve the annual target.	<b>WSIG</b>	Approved Preliminary Design	Technical Services

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
										appraisal and confirmation of funding.				
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Construction of Additional Aventura Sewer Pump Station (Ward 1)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Construction of Additional Aventura Sewer Pump Station (Ward 1) by 30 June 2026.	%	KPI 5	The Aventura Pump Station is under capacitated, overwhelmed with stormwater ingress. There is a need for the construction of Additional Sump and upgrade the pumps. The project has a multi-year budget.	19% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Construction of Additional Aventura Sewer Pump Station (Ward 1) by 30 June 2026	10% (Scoping Report completed and approved)	<b>NOT ACHIEVED</b>	Although a new panel of consulting engineers was appointed in October 2025, delays were experienced in the finalization of the scope of work and over commitments on the budget.	The procurement process for the appointment of the Consultant is currently underway. The Request for Proposal (RFP) was issued in December 2025 and is scheduled to close on 11 February 2026. The progress will be expedited to achieve the annual target.	<b>WSIG</b>	Approved Scoping Report	Technical Services
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Water Supply Source Augmentation and the Construction of the Water Reticulation	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for Water	%	KPI 6	The Contractor for Water Supply Source Augmentation and the Construction of the Water	100% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Water Supply Source	57% (Construction Stage at 21 - 30%)	<b>ACHIEVED</b> 81% (Construction Stage at 71 - 80%)	Progress was achieved faster than originally planned.	None	<b>WSIG</b>	Construction Quarterly progress report	Technical Services

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Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
		Network in Tsakane (Ward 7)	Supply Source Augmentation and the Construction of the Water Reticulation Network in Tsakane (Ward 7)) by 30 June 2026.			Reticulation Network in Tsakane (Ward 7) project was appointed in the last quarter of the previous 2024/25 financial year. The project has a multi-year budget.	Augmentation and the Construction of the Water Reticulation Network in Tsakane (Ward 7) by 30 June 2026							
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Construction of Water Booster Pump Station and Upgrading of a Steel Elevated Water Tank in Ext 8 (Ward 4)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for Construction of Water Booster Pump Station and Upgrading of a Steel Elevated Water Tank in Ext 8 (Ward 4) by 30 June 2026.	%	KPI 7	The Contractor for Construction of Water Booster Pump Station and Upgrading of a Steel Elevated Water Tank in Ext 8 (Ward 4) project was appointed in the last quarter of the previous 2024/25 financial year. The project has a multi-year budget.	100% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Construction of Water Booster Pump Station and Upgrading of a Steel Elevated Water Tank in Ext 8 (Ward 4) by 30 June 2026	57% (Construction Stage at 21 - 30%)	<b>ACHIEVED</b> 67% (Construction Stage at 41 - 50%)	Progress was achieved faster than originally planned.	None	<b>WSIG</b>	Construction Quarterly progress report	Technical Services
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Replacement of Bulk Raw Water AC Pipeline from Lapa to Bela-Bela Water Treatment	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for	%	KPI 8	The Bid for the appointment of the Contractor for Replacement of Bulk Raw Water AC	67% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Replacement of	57% (Construction Stage at 21 - 30%)	<b>ACHIEVED</b> 81% (Construction Stage at 71 - 80%)	Progress was achieved faster than originally planned.	None	<b>WSIG</b>	Construction Quarterly progress report	Technical Services

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Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
		Works (Ward 1&9)	Replacement of Bulk Raw Water AC Pipeline from Lapa to Bela-Bela Water Treatment Works (Ward 1&9) by 30 June 2026.			Pipeline from Lapa to Bela-Bela Water Treatment Works (Ward 1&9) project was advertised in the previous 2024/25 financial year. The project has a multi-year budget.	Bulk Raw Water AC Pipeline from Lapa to Bela-Bela Water Treatment Works (Ward 1&9) by 30 June 2026							
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Refurbishment of the Bela-Bela Water Treatment Works (Ward 1)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Refurbishment of the Bela-Bela Water Treatment Works (Ward 1) by 30 June 2026.	%	KPI 9	The project is prioritized to address the challenges of aging infrastructure at the water treatment work. The project has a multi-year budget.	19% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Refurbishment of the Bela-Bela Water Treatment Works (Ward 1) by 30 June 2026	10% (Scoping Report completed and approved)	<b>NOT ACHIEVED</b>	The project is in the process of being withdrawn from WSIG funding and will be migrated to RBIG funding, subject to approval. As a result, project implementation activities were placed on hold during the reporting period.	Upon approval of the project migration to the RBIG, the project will be reprogrammed, and implementation activities, including the Scoping Report, will commence in line with the approved funding conditions.	<b>WSIG</b>	Approved Scoping Report	Technical Services

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Refurbishment of the water reticulation network at the Old Location (Ward 2&5)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Refurbishment of the water reticulation network at the Old Location (Ward 2&5) by 30 June 2026.	%	KPI 10	The project is prioritized to address the challenges of aging water supply infrastructure at the old location. The project has a multi-year budget. The project has a multi-year budget.	19% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Refurbishment of the water reticulation network at the Old Location (Ward 2&5) by 30 June 2026	10% (Scoping Report completed and approved)	<b>NOT ACHIEVED</b>	Although a new panel of consulting engineers was appointed in October 2025, delays were experienced in the finalization of the scope of work and over commitments on the budget.	The procurement process for the appointment of the Consultant is currently underway. The Request for Proposal (RFP) was issued in December 2025 and is scheduled to close on 11 February 2026. The progress will be expedited to achieve the annual target.	<b>WSIG</b>	Approved Scoping Report	Technical Services
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Refurbishment of the Platrivier Dam (Ward 9)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for Refurbishment of the Platrivier Dam completed)	%	KPI 11	The project is prioritized to address safety issues and non-functional abstraction points at the Platrivier Dam. The project has a multi-year budget.	19% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Refurbishment of the Platrivier Dam completed (Ward 9) by 30 June 2026	10% (Scoping Report completed and approved)	<b>NOT ACHIEVED</b>	Although a new panel of consulting engineers was appointed in October 2025, delays were experienced in the	The procurement process for the appointment of the Consultant is currently underway. The Request	<b>WSIG</b>	Approved Scoping Report	Technical Services

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
			(Ward 9) by 30 June 2026.							finalization of the scope of work and over commitments on the budget	for Proposal (RFP) was issued in December 2025 and is scheduled to close on 11 February 2026. The progress will be expedited to achieve the annual target.			
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Water Supply Source Augmentation using SASSA Borehole and construction of Water Treatment Plant (Ward 1)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Water Supply Source Augmentation using SASSA Borehole and construction of Water Treatment Plant (Ward 1) by 30 June 2026.	%	KPI 12	There is a need to augment the water supply in Bela-Bela Town and Township using boreholes. The project has a multi-year budget.	19% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Water Supply Source Augmentation using SASSA Borehole and construction of Water Treatment Plant (Ward 1) by 30 June 2026	10% (Scoping Report completed and approved)	<b>ACHIEVED</b>  10% (Scoping Report completed and approved)	None	None	<b>WSIG</b>	Approved Scoping Report	Technical Services
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Replacement of AC Water Pipes in Bela-Bela Town - Gilfillan,	Percentage of the work completed as measured according to the PPII ( <b>Appendix</b>	%	KPI 13	There is a need for the replacement of the AC pipes to address aging water supply	29% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the	14% (Preliminary Design Report completed and approved)	<b>NOT ACHIEVED</b>  10% (Scoping Report	Business Plan and Technical Report were submitted to DWS in	The project will proceed to the subsequent stages in the	<b>WSIG</b>	Approved Preliminary Design	Technical Services

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								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
		Botha, Van Der Merwe, Pretoria, Voortrekker, Sutter, Marx, Crockery and Potgieter Street (Ward 1)	D) for the Replacement of AC Water Pipes in Bela-Bela Town - Gilfillan, Botha, Van Der Merwe, Pretoria, Voortrekker, Sutter, Marx, Crockery and Potgieter Street (Ward 1) by 30 June 2026.			infrastructure and reduce water losses. The project has a multi-year budget.	Replacement of AC Water Pipes in Bela-Bela Town - Gilfillan, Botha, Van Der Merwe, Pretoria, Voortrekker, Sutter, Marx, Crockery and Potgieter Street (Ward 1) by 30 June 2026		completed and approved)	September 2025 and the project verification process was done in December 2025. The Project is now awaiting final appraisal and confirmation of funding.	3rd quarter and expedited to achieve the annual target			
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Construction of the Rapotokwane Water Package Plant Desludge Pipeline (Ward 8)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Construction of the Rapotokwane Water Package Plant Desludge Pipeline (Ward 8) by 30 June 2026.	%	KPI 14	The project is prioritised to address the challenges of disposing sludge from the water package plant in Rapotokwane. The project has a multi-year budget.	19% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Construction of the Rapotokwane Water Package Plant Desludge Pipeline (Ward 8) by 30 June 2026	10% (Scoping Report completed and approved)	<b>NOT ACHIEVED</b>	Although a new panel of consulting engineers was appointed in October 2025, delays were experienced in the finalization of the scope of work and over commitments on the budget.	The procurement process for the appointment of the Consultant is currently underway. The Request for Proposal (RFP) was issued in December 2025 and is scheduled to close on 11 February 2026. The progress will	<b>WSIG</b>	Approved Scoping Report	Technical Services

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
											be expedited to achieve the annual target.			
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Water Supply Source Augmentation using Showground Borehole and construction of Water Treatment Plant (Ward 2)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Water Supply Source Augmentation using Showground Borehole and construction of Water Treatment Plant (Ward 2) by 30 June 2026.	%	KPI 15	There is a need to augment the water supply in Bela-Bela Town and Township using boreholes. The project has a multi-year budget.	29% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Water Supply Source Augmentation using Showground Borehole and construction of Water Treatment Plant (Ward 2) by 30 June 2026	14% (Preliminary Design Report completed and approved)	<b>NOT ACHIEVED</b>  10% (Scoping Report completed and approved)	Business Plan and Technical Report were submitted to DWS in September 2025 and the project verification process was done in December 2025. The Project is now awaiting final appraisal and confirmation of funding	The project will proceed to the subsequent stages in the 3rd quarter and expedited to achieve the annual target	<b>WSIG</b>	Approved Preliminary Design	Technical Services
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Upgrading of the Steel Elevated Water Tank in Masakhane (Ward 9)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Upgrading of the Steel Elevated Water Tank in Masakhane	%	KPI 16	The existing steel elevated water tank in Masakhane is under capacitated and cannot meet the water supply demand. The project has a multi-year budget.	19% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Upgrading of the Steel Elevated Water Tank in Masakhane	10% (Scoping Report completed and approved)	<b>NOT ACHIEVED</b>	Although a new panel of consulting engineers was appointed in October 2025, delays were experienced in the finalization of	The procurement process for the appointment of the Consultant is currently underway. The Request for Proposal	<b>WSIG</b>	Approved Scoping Report	Technical Services

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
			(Ward 9) by 30 June 2026.				(Ward 9) by 30 June 2026			the scope of work and over commitments on the budget	(RFP) was issued in December 2025 and is scheduled to close on 11 February 2026. The progress will be expedited to achieve the annual target.			
<b>PRIORITY AREA: ROADS AND STORM WATER</b>														
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Construction of Road Paving and Stormwater in Bela-Bela X5 - Phase 1 (Ward 3)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Construction of Road Paving and Stormwater in Bela-Bela X5 - Phase 1 (Ward 3) by 31 December 2025.	%	KPI 17	Construction work for the Construction of Road Paving and Stormwater in Bela-Bela X5 - Phase 1 (Ward 3) project commenced in the previous 2024/25 financial year. The project has a multi-year budget.	100% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Construction of Road Paving and Stormwater in Bela-Bela X5 - Phase 1 (Ward 3) by 31 December 2025	100% (Completion of the works)	<b>NOT ACHIEVED</b> 86% (Construction stage at 81-90%)	Delays due to inclement rainy weather conditions.	Project is still under construction. The contractor submitted the request for the extension of time to achieve practical completion by end of January 2026	<b>MIG</b>	Completion Certificate	Technical Services
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Construction of Road Paving and Bulk stormwater in Bela-Bela X8	Percentage of the work completed as measured according to the PPII ( <b>Appendix</b>	%	KPI 18	The Bid for the appointment of the Contractor for the Construction of Road Paving	100% of the work completed as measured according to the PPII ( <b>Appendix</b>	52% (Construction Stage at 11 - 20%)	<b>ACHIEVED</b> 71% (Construction stage at 50-60%)	Progress was achieved faster than originally planned	None	<b>MIG</b>	Construction Quarterly progress report	Technical Services

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								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
		- Phase 4 (Ward 4)	D) for the Construction of Road Paving and Bulk stormwater in Bela-Bela X8 - Phase 4 (Ward 4) by 30 June 2026.			and Bulk stormwater in Bela-Bela X8 - Phase 4 (Ward 4) project was advertised in the previous 2024/25 financial year. The project has a multi-year budget.	D) for the Construction of Road Paving and Bulk stormwater in Bela-Bela X8 - Phase 4 (Ward 4) by 30 June 2026.							
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Construction of Road Paving and Stormwater in Rapotokwane -Phase 1 (Ward 8)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for Construction of Road Paving and Stormwater in Rapotokwane - Phase 1 (Ward 8) by 30 June 2026.	%	KPI 19	The Designs for the Construction of Road Paving and Stormwater in Rapotokwane - Phase 1 (Ward 8) project were completed in the previous 2024/25 financial year. The project has a multi-year budget.	43% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Construction of Road Paving and Stormwater in Rapotokwane - Phase 1 (Ward 8) by 30 June 2026.	N/A	N/A	N/A	N/A	MIG	N/A	Technical Services
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Construction of Road Paving and Bulk stormwater in Masakhane - Phase 1 (Ward 9)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Construction of Road Paving	%	KPI 20	The condition of roads in Masakhane is in a bad condition and there is a lack of sufficient stormwater drainage. The	29% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Construction of Road Paving	14% (Preliminary Design Report completed and approved)	ACHIEVED 14% (Preliminary Design Report completed and approved)	None	None	MIG	Approved Preliminary Design	Technical Services

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								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
			and Bulk stormwater in Masakhane - Phase 1 (Ward 9) by 30 June 2026.			project has a multi-year budget.	and Bulk stormwater in Masakhane - Phase 1 (Ward 9) by 30 June 2026.							
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Construction of Road Paving and Stormwater in Bela-Bela X5 - Phase 2 (Ward 3)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Construction of Road Paving and Stormwater in Bela-Bela X5 - Phase 2 (Ward 3) by 30 June 2026.	%	KPI 21	The condition of roads in Bela-Bela X5 is in a bad condition and there is a lack of sufficient stormwater drainage. Phase 1 of the project is on construction stage, and phase 2 will later proceed. The project has a multi-year budget.	29% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Construction of Road Paving and Stormwater in Bela-Bela X5 - Phase 2 (Ward 3) by 30 June 2026.	14% (Preliminary Design Report completed and approved)	<b>ACHIEVED</b> 14% (Preliminary Design Report completed and approved)	None	None	<b>MIG</b>	Approved Preliminary Design	Technical Services
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Construction of Road Paving and Stormwater in Bela-Bela X6B - Phase 4 (Ward 7)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Construction of Road Paving and Stormwater in Bela-Bela X6B - Phase 4	%	KPI 22	The condition of roads in Bela-Bela X6B are in a bad condition and there is a lack of sufficient stormwater drainage. The project has a multi-year budget.	19% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Construction of Road Paving and Stormwater in Bela-Bela X6B - Phase 4	10% (Scoping Report completed and approved)	<b>NOT ACHIEVED</b>	Although a new panel of consulting engineers was appointed in October 2025, delays were experienced in initiating the procurement process for	The procurement process for the appointment of the Consultant is currently underway. The Request for Proposal (RFP) was	<b>MIG</b>	Approved Scoping Report	Technical Services

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
			(Ward 4) by 30 June 2026.				(Ward 4) by 30 June 2026.			professional services within the Project Management Unit (PMU) due to capacity constraints arising from the absence of a dedicated Engineering Planning Division, as well as the need to coordinate with the Operations and Maintenance divisions to finalise the scope of work.	issued in December 2025 and is scheduled to close on 11 February 2026. The progress will be expedited to achieve the annual target.			
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Refurbishment of roads and stormwater in Limpopo Road and Mabunda Street (Ward 7&5)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Refurbishment of roads and stormwater in Limpopo Road	%	KPI 23	The condition of roads in Limpopo Road and Mabunda Street has deteriorated due to ineffective stormwater drainage. The project has a	100% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Refurbishment of roads and stormwater in Limpopo Road	71% (Construction 51-60% complete)	<b>ACHIEVED</b> 71% (Construction 51-60% complete)	None	None	<b>MIG</b>	Construction Quarterly progress report	Technical Services

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
			and Mabunda Street (Ward 7&5) by 31 March 2026.			single-year budget.	and Mabunda Street (Ward 7&5) by 31 March 2026.							
<b>PRIORITY AREA: ELECTRICITY</b>														
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Construction of the Bela-Bela 132/11kVA 2 X 20MVA Sub-Station - Phase 2 (Ward 2)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Construction of the Bela-Bela 132/11kVA 2 X 20MVA Sub-Station - Phase 2 (Ward 2) by 30 June 2026.	%	KPI 24	Phase 1 of the Project is on construction stage scheduled for completion in September 2025. For phase 2, the Eskom BQ was accepted in June 2025, and subsequently ESKOM will commence with the designs. Upon completion thereof the Municipality will start with the process for the procurement of the Contractor for Phase 2.	29% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Construction of the Bela-Bela 132/11kVA 2 X 20MVA Sub-Station - Phase 2 (Ward 2) by 30 June 2026.	N/A	N/A	N/A	N/A	INEP	N/A	Technical Services

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	LED streetlight retrofit (Ward 1,2,3,4,5,6,7, 8 &9)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Replacement of HPS Streetlights with LED completed (Ward 7&5) by 31 March 2026.	%	KPI 25	Currently the HPS is energy consumption is high hence there is need to replace HPS with LED	100% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Replacement of HPS Streetlights with LED completed (Ward 7&5) by 31 March 2026.	48% (Construction Stage at 1-10%)	<b>ACHIEVED</b> 67% (Construction 41-50% complete)	315 out of a target of 500 HPS Lights retrofitted with LED. The project is implemented through internal resources.	None	EEDSM	Construction Quarterly progress report	Technical Services
<b>PRIORITY AREA: WASTE MANAGEMENT</b>														
Basic Service Delivery and Infrastructure Development	Promote the welfare of the community	Upgrading of the Bela-Bela Municipal landfill site Phase 1 (Ward 2)	Percentage of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Upgrading of the Bela-Bela Municipal landfill site Phase 1 (Ward 2) by 30 September 2025	%	KPI 26	Construction work for the Upgrading of the Bela-Bela Municipal landfill site Phase 1 (Ward 2) project commenced in 2023/24 financial year, with a projected target of 100% as per the PPII ( <b>Appendix D</b> ) by 2024/25 financial year end. However, it was not possible to achieve the target considering the	100% of the work completed as measured according to the PPII ( <b>Appendix D</b> ) for the Upgrading of the Bela-Bela Municipal landfill site Phase 1 (Ward 2) by 30 September 2025.	100% (Completion of the Works)	<b>NOT ACHIEVED</b> 90% (Construction stage 91-99% complete)	Progress on site has been slow since July 2025 due to delay in the approval of the budget maintenance, which in term delayed the internal processes for approval of the variation order.	To expedite the process of approving request for variation order. An item has been prepared to serve in Council for approval.	MIG	Completion Certificate	Social and Community Services

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								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
						financial constraints to complete the works. The project has a multi-year budget								
Basic Service Delivery and Infrastructure Development	To promote the welfare of the community	Waste Management and Cleansing	Number of Formal areas with weekly access to solid waste removal by 30 June 2026	#	KPI 27	6x Formal areas with weekly access to solid waste removal  (Bela-Bela Township, Bela-Bela Town, Jinnah Park, Spa Park, Masakhane and Pienaarsrevier)	6x Formal areas with weekly access to solid waste removal  (Bela-Bela Township, Bela-Bela Town, Jinnah Park, Spa Park, Masakhane and Pienaarsrevier) by 30 June 2026	6x Formal areas with weekly access to waste removal (Bela-Bela Township, Bela-Bela Town, Jinnah Park, Spa Park, Masakhane and Pienaarsrevier.)	<b>ACHIEVED</b>  6x Formal areas with weekly access to solid waste removal  (Bela-Bela Township, Bela-Bela Town, Jinnah Park, Spa Park, Masakhane and Pienaarsrevier)	None	None	<b>Opex</b>	Collection Schedule	Social and Community Services
Basic Service Delivery and Infrastructure Development	To promote the welfare of the community	Waste Management and Cleansing	Number of informal settlements with weekly access to solid waste removal by 30 June 2026	#	KPI 28	3 x Informal Settlements with weekly access to solid waste removal (Jacob Zuma, Tsakane and Koppewaai)	3 x Informal Settlements with weekly access to solid waste removal (Jacob Zuma, Tsakane and Koppewaai) by 30 June 2026	3 x Informal Settlements with weekly access to solid waste removal (Jacob Zuma, Tsakane and Koppewaai)	<b>ACHIEVED</b>  3 x Informal Settlements with weekly access to solid waste removal (Jacob Zuma, Tsakane and Koppewaai)	None	None	<b>Opex</b>	Collection Schedule	Social and Community Services
Basic Service Delivery and Infrastructure Development	Promote the welfare of the community	Waste Management and Cleansing	Number of Landfill Site Permit Audit reports	#	KPI 29	5x Landfill Site Permit Audit Reports	5x Landfill Site Permit Audit Report by 30 June 2026	2x Landfill Site Audit Report	<b>ACHIEVED</b>  2x Landfill site Permit Audit	None	None	<b>Opex</b>	Audit Reports on Landfill site	Social and Community Services

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								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
			conducted by 30 June 2026							conducted on the 30 <sup>th</sup> of September 2025 and 04 <sup>th</sup> December 2025				
<b>PRIORITY AREA: SPORT, ARTS, CULTURE, RECREATIONAL AND CEMETERY</b>														
Basic Service Delivery and Infrastructure Development	Promote the welfare of the community	Develop New Cemetery – Pienaarsrivier (Ward 8)	Percentage of the work completed as measured according to the PPII (Appendix D) for the Develop New Cemetery – Pienaarsrivier (Ward 8) by 30 June 2026	%	KPI 30	The Bid for the appointment of the Consultant for Develop New Cemetery – Pienaarsrivier (Ward 8) project was advertised in the previous 2024/25 financial year. The project has a multi-year budget.	19% of the work completed as measured according to the PPII (Appendix D) for the Develop New Cemetery – Pienaarsrivier (Ward 8) by 30 June 2026	10% (Scoping Report completed and approved)	<b>NOT ACHIEVED</b>	Appointment of the Consultant for the project is completed.  Permission to utilise the first identified portion of land in Pienaarsrivier was not granted by the Landowner.	The process of acquiring an alternative Land for the cemetery is underway through municipal planning department.	<b>MIG</b>	Approved Scoping Report	Technical Services
<b>PRIORITY AREA: INSTITUTIONAL DEVELOPMENT &amp; TRANSFORMATION</b>														
Good Governance and Public Participation	To Improve Administrative and Governance Capacity	Council Administration	Number of Ordinary Council meetings convened by 30 June 2026	#	KPI 31	6x Ordinary Council meetings convened	6x Ordinary Council meetings to be convened by 30 June 2026	2x Ordinary Council meeting to be convened	<b>ACHIEVED</b>	None	None	<b>Opex</b>	Notices of Ordinary Council meetings	Corporate Services
Municipal Transformation and	To Improve Administrative and	Council Administration	Number of Section 79 Committee	#	KPI 32	44x Section 79 Committee	44x Section 79 Committee meetings to be	20x Section 79 Committee	<b>ACHIEVED</b>			<b>Opex</b>	Notices of Section 79	Corporate Service

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								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
Institutional Development	Governance Capacity		meetings convened by 30 June 2026			meetings convened	convened by 30 June 2026	meetings to be convened	20x Section 79 Committee meetings convened as follows:  SOCOM Subcommittee meetings were convened as follows:  21 <sup>st</sup> of July 2025. 27 <sup>th</sup> of August 2025. 22 <sup>nd</sup> of September 2025.  PED Subcommittee meetings were convened as follows: 21 <sup>st</sup> of July 2025. 26 <sup>th</sup> of August 2025. 22 <sup>nd</sup> of September 2025.  INFRA Subcommittee				committee meetings	

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								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
									meetings were convened as follows: 22 <sup>nd</sup> of July 2025. 27 <sup>th</sup> of August 2025. 23 <sup>rd</sup> of September 2025.  TGBT Subcommittee meetings were convened as follows: 22 <sup>nd</sup> of July 2025. 26 <sup>th</sup> of August 2025. 23 <sup>rd</sup> of September 2025.  SOCOM Subcommittee 17 <sup>th</sup> of October 2025.  26 <sup>th</sup> of November 2025.  PED Subcommittee					

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Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
									meetings were convened and held as follows:  17 <sup>th</sup> of October 2025. 26 <sup>th</sup> of November 2025.  INFRA Subcommittee meetings were convened and held as follows:  20 <sup>th</sup> of October 2025. 27 <sup>th</sup> of November 2025.  TGBT Subcommittee meetings were convened and held as follows:  20 <sup>th</sup> of October 2025. 27 <sup>th</sup> of November 2025.					

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
Municipal Transformation and Institutional Development	To Improve, Attract, Develop and Retain Human Capital	Human Resources	Number of Employment Equity Report compiled and submitted to Department of Labour by 31 January 2026	#	KPI 33	1x Employment Equity Report	1x Employment Equity Report by 30 June 2026	Draft Employment Equity Report	<b>ACHIEVED</b> 1x Draft Employment Equity Report	None	None	<b>Opex</b>	Draft Employment Equity Report and Acknowledgement letter from department of labour	Corporate Service
Municipal Transformation and Institutional Development	To Improve, Attract, Develop and Retain Human Capital	Human Resources & Development (Training)	Number of WSP reviewed and submitted to LGSETA by 30 April 2026	#	KPI 34	1x 2024/2025 WSP reviewed and submitted	1x 2025/2026 WSP to be reviewed and submitted to LGSETA by 30 April 2026	N/A	<b>N/A</b>	N/A	N/A	<b>Opex</b>	N/A	Corporate Service
<b>PRIORITY AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>														
<b>PRIORITY AREA: INTEGRATED DEVELOPMENT PLANNING</b>														
Good Governance and Public Participation	To Plan for the Future	Integrated Development Planning	Number of IDP/Budget/PM S Process Plan approved by Council by 31 August 2025	#	KPI 35	2025/2026 IDP/Budget/PM S Process Plan Approved by Council	1x 2026/2027 IDP/Budget/PM S process plan to be approved by Council 31 August 2025	1x 2026/2027 IDP/Budget/PM S process plan to be approved by Council 31 August 2025	<b>ACHIEVED</b> 1x 2026/2027 IDP/Budget/PM S process plan reviewed and approved by Council with council resolution number <b>MC23/07/2025</b>	None	None	<b>Opex</b>	Council Approved 2026/2027 Process Plan and Council Resolution	Office of the Municipal Manager
Good Governance and Public Participation	To Plan for the Future	Integrated Development Planning	Number of IDP Representative Forums held by 30 June 2026	#	KPI 36	4x IDP Representative Forums held	4x IDP Representative Forums to be held by 30 June 2026	2x IDP Representative Forums to be held	<b>ACHIEVED</b> 2x IDP Representative Forum held on the 14 <sup>th</sup> August 2025 and 13 <sup>th</sup>	None	None	<b>Opex</b>	Signed Attendance Registers and Minutes	Office of the Municipal Manager

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Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
									of November 2025					
Good Governance and Public Participation	To Plan for the Future	Integrated Development Planning	Number of 2026/2027 IDP reviewed and approved by Council by 31 May 2026	#	KPI 37	1x 2025/2026 IDP reviewed and approved	1x 2026/2027 IDP to be reviewed and approved by 31 May 2026	N/A	N/A	N/A	N/A	Opex	N/A	Office of the Municipal Manager
<b>PRIORITY AREA: PERFORMANCE MANAGEMENT SYSTEM</b>														
Good Governance and Public Participation	Clean Governance	Performance Management	Number of SDBIP approved by the Mayor within 28 days after the approval of the budget by 30 June 2026	#	KPI 38	1x Approved 2025/2026 SDBIP Approved	1x 2026/2027 SDBIP to be Approved within 28 days after budget approval by 30 June 2026	N/A	N/A	N/A	N/A	Opex	N/A	Office of the Municipal Manager
Good Governance and Public Participation	Clean Governance	Corporate Governance	Number of Annual reports compiled and tabled to Council for approval by 31 March 2026	#	KPI 39	2023/2024 Annual Report compiled and approved by council	1x 2024/2025 Annual Report to be compiled and approved by Council by 31 March 2026	N/A	N/A	N/A	N/A	Opex	N/A	Office of the Municipal Manager
Good Governance and Public Participation	Clean Governance	Corporate Governance	Number of Oversight reports compiled and tabled to Council for approval by 31 March 2026	#	KPI 40	2023/2024 Oversight Report compiled and approved by council	1x 2024/2025 Oversight Report to be compiled and approved by Council by 31 March 2026	N/A	N/A	N/A	N/A	Opex	N/A	Office of the Municipal Manager

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Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
Good Governance and Public Participation	Clean Governance	Performance Management System	Number of MFMA Section 52d reports compiled and submitted to Council for approval by 30 June 2026	#	KPI 41	4x Quarterly performance reports compiled and approved by council	4x Quarterly performance reports to be compiled and submitted to Council for approval by 30 June 2026	2x Quarterly performance reports to be compiled and submitted to Council for approval	ACHIEVED 2x Quarterly performance reports compiled and submitted to Council for approval	None	None	Opex	2x sets of Approved Quarterly performance reports and council resolutions	Office of the Municipal Manager
Good Governance and Public Participation	Clean Governance	Corporate Governance	Number of MFMA Section 72 Mid-Year report compiled and submitted to Mayor for approval by 25 January 2026 and Council for noting by 31 January 2026	#	KPI 42	1x 2024/2025 Section 72 MFMA Report compiled and submitted to Mayor for approval and Council for noting	1x 2025/2026 Section 72 MFMA Report to be compiled, submitted, and approved by the Mayor and noted by Council for noting by 31 January 2026	N/A	N/A	N/A	N/A	Opex	N/A	Office of the Municipal Manager
Good Governance and Public Participation	Clean Governance	Performance Management System	Number of Performance Agreements signed by 30 July 2025	#	KPI 43	6x Signed Performance Agreements signed	7x Performance Agreements to be signed by 30 July 2025	7x Performance Agreements to be signed	ACHIEVED 7x Performance Agreements signed	None	None	Opex	7x Signed Performance Agreements	Office of the Municipal Manager
<b>PRIORITY AREA: COMMUNICATION</b>														
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Ward Committees reports submitted to the Office of the	#	KPI 44	4x Ward Committees reports	4 x Ward Committees report to be submitted to the Office of the	2x Ward Committees report to be submitted to the Office of the Speaker	ACHIEVED 2x Ward Committees report submitted to the	None	None	Opex	2x Ward committee Reports submitted to the Office of the Speaker	Office of the Municipal Manager

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Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
			Speaker by 30 June 2026				Speaker by 30 July 2025		Office of the Speaker					
<b>PRIORITY AREA: RISK AND INTERNAL AUDITOR</b>														
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Performance Audit and Committee Charter reviewed and approved by Council by 30 September 2025	#	KPI 45	1x Performance and Audit Committee Charter Reviewed and approved by council	1x Performance Audit and Committee Charter to be reviewed and approved by council by 30 September 2025	1x Performance Audit and Committee Charter to be reviewed and approved by council	<b>ACHIEVED</b> 1x Performance Audit and Committee Charter reviewed and approved by council with Resolution Number: 75/10/2025	None	None	<b>Opex</b>	Copy of Performance and Audit committee charter, minutes, and council resolution	Office of the Municipal Manager
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Internal Audit Charter reviewed and approved by PAC by 30 September 2025	#	KPI 46	1x Internal Audit Charter Reviewed	1x Internal Audit Charter to be reviewed and approved by PAC by 30 September 2025	1x Internal Audit Charter to be reviewed and approved by PAC	<b>ACHIEVED</b> 1x Internal Audit Charter reviewed and approved by PAC on the 08 <sup>th</sup> August 2025	None	None	<b>Opex</b>	Copy of Approved Internal Audit Charter and minutes	Office of the Municipal Manager
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Performance and Audit Committee meetings held by 30 June 2026	#	KPI 47	6x Performance and Audit Committee meetings held	6x Performance and Audit Committee meetings to be held by 30 June 2026	3x Performance and Audit Committee meetings to be held	<b>ACHIEVED</b> 4x Performance and Audit Committee meetings were held as follows: Ordinary PAC 08 <sup>th</sup> August 2025, Special PAC - 27 <sup>th</sup>	Special PAC - 27 <sup>th</sup> August 2025	None	<b>Opex</b>	Signed Attendance Registers and Minutes	Office of the Municipal Manager

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Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
									August 2025, Ordinary PAC:27 <sup>th</sup> November 2025 and Ordinary PAC 09 <sup>th</sup> December 2025					
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Audit Committee, Reports tabled to Council for approval by 30 June 2026	#	KPI 48	4x Performance and Audit Committee Reports	4x Performance and Audit Committee Reports to be tabled to Council for approval by 30 June 2026	2x Performance and Audit Committee Report to be tabled to Council for approval.	<b>ACHIEVED</b> 2x Performance and Audit Committee Reports tabled to Council for approval with Resolution Number: <b>74/10/2025</b>	None	None	<b>Opex</b>	2x Approved Performance and Audit Committee Reports with Council Resolution	Office of the Municipal Manager
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Strategic Risk Register Reviewed by 30 March 2026	#	KPI 49	1x 2025/2026 Strategic Risk Register reviewed	1x 2026/2027 Strategic Risk Register to be reviewed by 30 March 2026	N/A	N/A	N/A	N/A	<b>Opex</b>	N/A	Office of the Municipal Manager
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Risk Management and compliance Committee meetings held by 30 June 2026	#	KPI 50	4x Risk Management and compliance Committee meetings held	4x Risk Management and compliance Committee meetings to be held by 30 June 2026	2x Risk Management and Compliance Committee meetings to be held	<b>ACHIEVED</b> 2x Risk Management and Compliance Committee meetings held as follows: 05 August 2025	None	None	<b>Opex</b>	Signed Attendance Registers and Minutes	Office of the Municipal Manager

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
									and 05 November 2025					
Good Governance and Public Participation	To improve administrative and governance capacity	Council Administration	Number of MPAC meetings held by 30 June 2026	#	KPI 51	4x MPAC meetings held	4x MPAC meetings to be held by 30 June 2026	2x MPAC meeting to be held	<b>ACHIEVED</b> 3x MPAC meetings held as follows: Ordinary MPAC 10 <sup>th</sup> July 2025, Special MPAC 17 <sup>th</sup> September 2025 and Ordinary MPAC 23 <sup>rd</sup> October 2025	Special MPAC 17 <sup>th</sup> September 2025	None	<b>Opex</b>	Signed Attendance Registers and Minutes	Office of the Municipal Manager
<b>PRIORITY AREA: LOCAL ECONOMIC DEVELOPMENT</b>														
Local Economic Development	Promote and Encourage Sustainable Economic Environment	Construction of Informal Training Stalls	Number of Trading Stalls Completed by 30 June 2026	#	KPI 52	Approval of the Detailed Design	3x Informal Trading Stalls to be constructed by 30 June 2026	Appointment of a Service Provider	<b>NOT ACHIEVED</b>	SCM Delays	Fast-tracking the appointment	<b>Opex</b>	Appointment letter	Planning & Economic Development
Local Economic Development	Promote and Encourage Sustainable Economic Environment	Review of LED Strategy	Number of LED Strategy Revied by 30 June 2026	#	KPI 53	2020 LED Strategy	1x Reviewed LED Strategy by 30 June 2026	Draft LED Strategy	<b>NOT ACHIEVED</b>	SCM Delays	Fast-tracking the appointment	<b>Opex</b>	Appointment letter	Planning & Economic Development
Local Economic Development	Promote and Encourage Sustainable Economic Environment	Bela-Bela Tourism Development Strategy	Number of Tourism Development Strategy Developed by 30 June 2026	#	KPI 54	2020 LED Strategy	1 x Tourism Development Strategy by 30 June 2026	Appointment of a Service Provider	<b>NOT ACHIEVED</b>	SCM Delays	Fast-tracking the appointment	<b>Opex</b>	Appointment letter	Planning & Economic Development

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								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
Local Economic Development	Promote and Encourage Sustainable Economic Environment	SME Training and Development	Number of SMME Trained by 30 June 2026	#	KPI 55	-	120x SMME to be Trained by 30 June 2026	60x SMME to be Trained	<b>ACHIEVED</b> 119x SMME Trained	Better working relations with other organs of state	None	<b>Opex</b>	Signed Attendance Registers and Minutes	Planning & Economic Development
Local Economic Development	Promote and Encourage Sustainable Economic Environment	Job Creation	Number of jobs created through Municipality's LED initiatives including capital projects (EPWP, CWP) by 30 June 2026	#	KPI 56	240 x jobs created	260x Jobs to be created by 30 June 2026	130x Jobs to be created	<b>ACHIEVED</b> 160x Jobs created	Constant monitoring and reporting	None	<b>Opex</b>	Jobs contracts	Planning & Economic Development
Local Economic Development	Promote and Encourage Sustainable Economic Environment	Emerging Farmers Capacity Building and Skills Development	Number of Emerging Farmers Trained by 30 June 2026	#	KPI 57	-	45x Emerging Farmers to be Trained by 30 June 2026	15x Emerging Farmers to be Trained	<b>ACHIEVED</b> 33x Emerging farmers were trained as follows:  20x trained in smart vegetable production and  13x trained on livestock and poultry management.	Better working relations with the Department of Agriculture	None	<b>Opex</b>	Attendance Register	Planning & Economic Development
<b>PRIORITY AREA: SPATIAL RATIONAL</b>														

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								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
Spatial Planning and Rationale	To ensure sustainable, Livable and Integrated Communities	Tsakani Township Establishment	Number of Township Establishment application completed in Tsakani by 30 June 2026	#	KPI 58	Tsakani Feasibility Study Report	1x Township Establishment application to be completed in Tsakani by 30 June 2026	Appointment of a Service Provider	<b>NOT ACHIEVED</b>	SCM Delays	Fast-tracking the appointment	<b>Opex</b>	Appointment letter	Planning & Economic Development
Spatial Planning and Rationale	To ensure sustainable, Livable and Integrated Communities	Review of Bela-Bela Land Use Scheme	Number of Bela-Bela Land Use Scheme Reviewed by 30 June 2026	#	KPI 59	2017 Land Use Scheme	1x Bela-Bela Draft Land Use Scheme to be reviewed by 30 June 2026	Appointment of a Service Provider	<b>NOT ACHIEVED</b>	SCM Delays	Fast-tracking the appointment	<b>Opex</b>	Appointment letter	Planning & Economic Development
Spatial Planning and Rationale	Livable and Integrated Communities	Township Ratification Project	Number of township ratified project report for EXT 8 & 9 completed by 30 June 2026	#	KPI 60	0	1x Township ratified project report for EXT 8 & 9 to be completed by 30 June 2026	Promulgation	<b>ACHIEVED</b> Surveyor General Approval and Promulgation completed	None	None	<b>Opex</b>	Letter of Submission of Subdivision & Consolidation Application and Promulgation Notice	Planning & Economic Development
<b>PRIORITY AREA: FINANCIAL VIABILITY</b>														
Municipal Financial Viability and Management	To improve financial viability	Budget and Reporting	Number of Annual Financial Statements compiled and submitted to the Auditor General by 31 August 2025	#	KPI 61	1x 2023/2024 AFS compiled and submitted to the Auditor General	1x 2024/2025 AFS to be compiled and submitted to the Auditor General by 31 August 2025	1x 2024/2025 AFS to be compiled and submitted to the Auditor General	<b>ACHIEVED</b> 1x 2024/2025 AFS compiled and submitted to the Auditor General	None	None	<b>Opex</b>	2024/2025 AFS and Proof of Submissions to the Auditor General	Budget & Treasury

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
Municipal Financial Viability and Management	To improve financial viability	Budget and Reporting	Number of AG Action Plan for 2024/2025 developed and submitted to Council by 31 January 2026	#	KPI 62	1x 2023/2024 Action Plan	1x 2024/2025 AG Action Plan to be developed and submitted to Council by 31 January 2026	N/A	N/A	N/A	N/A	Opex	N/A	Budget & Treasury
Good Governance and Public Participation	To improve administrative and governance capacity	Budget and Reporting	Obtain Unqualified Audit Report for 2023/2024 by 30 November 2025	#	KPI 63	Obtained Qualified Audit Report for 2023/2024	Obtain Unqualified Audit Report for 2024/2025 by 30 November 2025	Obtain Unqualified Audit Report for 2024/2025	ACHIEVED Unqualified Audit Report Obtained for 2024/2025	None	None	Opex	Auditor General's Report	Budget & Treasury
Municipal Financial Viability and Management	To improve financial viability	Budget and Reporting	Percentage of AG queries resolved as per the Action Plan by 30 June 2026	%	KPI 64	85% of AG findings resolved for 2023/2024	90% of AG queries to be resolved for 2024/2025 by 30 June 2026	N/A	N/A	N/A	N/A	Opex	N/A	Budget & Treasury
Municipal Financial Viability and Management	To improve financial viability	Budget and Reporting	Number of 2026/2027 Annual Budget approved by Council by the 31 <sup>st</sup> of May 2026	#	KPI 65	1x 2025/2026 Annual Budget approved.	1x 2026/2027 Draft and Final Annual Budget to be approved by Council by the 31 <sup>st</sup> of May 2026	N/A	N/A	N/A	N/A	Opex	N/A	Budget & Treasury
Municipal Financial Viability and Management	Improve Financial Viability	Budget and Reporting	Number of MFMA Section 71 Reports submitted to the	#	KPI 66	12x Monthly MFMA Section 71 Reports for 2024/2025 FY	12x Monthly MFMA Section 71 Reports for 2025/2026 FY	6x Monthly MFMA Section 71 Reports for 2025/2026 FY	ACHIEVED 6x Monthly MFMA Section	None	None	Opex	Section 71 Reports, Council Resolutions,	Budget & Treasury

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Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
			Mayor, Provincial and National Treasury by no later than 10 days after the end of each month			submitted to the Mayor, Provincial and National Treasury by no later than 10 days after the end of each month	to be submitted to the Mayor, Provincial and National Treasury by no later than 10 days after the end of each month	to be submitted to the Mayor, Provincial and National Treasury by no later than 10 days after the end of each month	71 Reports for 2025/2026 FY to be submitted to the Mayor, Provincial and National Treasury by no later than 10 days after the end of each month				and proof of Submission to the Provincial and National Treasury	
Municipal Financial Viability and Management	Improve Financial Viability	Expenditure Management	Cash/cost coverage ratio of 1 - 3 months by 30 June 2026	#	KPI 67	1.26 months norm	1 - 3 months norm by 30 June 2026	1 - 3 months norm	<b>ACHIEVED</b> 1 - 3 months norm			<b>Opex</b>	Monthly Report and Bank Statements	Budget & Treasury
Municipal Financial Viability and Management	To improve financial viability	Assets Management	Number of quarterly asset verification reports conducted and compiled by 30 June 2026	#	KPI 68	1x Quarterly assets verification for 2024/2025 FY conducted and compiled	1x Quarterly assets verification for 2025/2026 FY to be conducted and compiled by 30 June 2026	N/A	<b>N/A</b>	N/A	N/A	<b>Capex</b>	N/A	Budget & Treasury
Municipal Financial Viability and Management	To improve financial viability	Revenue Management	Percentage of Registered Indigents with access to Free Basic Services by 30 June 2026	%	KPI 69	100%	100% of Registered Indigents with access to Free Basic Services by 30 June 2026	100% of Registered Indigents with access to Free Basic Services	<b>ACHIEVED</b> 100% of Registered Indigents with access to Free Basic Services	None	None	<b>Opex</b>	Billing Report and Indigent Register	Budget & Treasury

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Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
Municipal Financial Viability and Management	Improve Financial Viability	Revenue Management	Percentage Maintenance of 90% debtors' collection rate (Consumer cash collected / Consumer billing) by 30 June 2026	%	KPI 70	80%	90% Maintenance of 90% debtors' collection rate (Consumer cash collected / Consumer billing) by 30 June 2026	90% Maintenance of 90% debtors' collection rate	<b>NOT ACHIEVED</b> 79%	Change in electricity prepaid vending system from Suprima (Landis & Gyr) and Transact (Cigicell). Some information still outstanding from the old service provider and as a result credit control measures not properly implemented on all outstanding accounts.	The accounts have been rectified and corrections will reflect in the following month of reporting.	Opex	Monthly Report	Budget & Treasury
Municipal Financial Viability and Management	Improve Financial Viability	Supply Chain Management	Number of reports on the implementation of SCM Policy compiled and tabled to council by 30 June 2026	#	KPI 71	4 x SCM reports	4x SCM reports Compiled and tabled to council for approval by 30 June 2026	2x SCM reports Compiled and to be tabled to council for approval	<b>ACHIEVED</b> 2x SCM report	None	None	Opex	2x SCM reports and Council resolution	Budget & Treasury

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 MID – TERM PERFORMANCE TARGETS					Evidence Required	Department
								Mid-Year Targets	Mid-Year Actual Performance	Reason for variation if any	Corrective actions	Budget Source		
Municipal Financial Viability and Management	Financial Stability	Budget and Reporting	Number of Budget related policies and By-Laws reviewed and approved by 30 June 2026	#	KPI 72	19x Budget related policies and By -Laws reviewed and approved	19x Budget related policies and By -Laws reviewed and approved by 30 June 2026	N/A	N/A	N/A	N/A	Opex	N/A	Budget & Treasury

**APPENDIX B: CAPITAL BUDGET ALLOCATIONS FOR THE FINANCIAL YEAR 2025/2026**

<b>MUNICIPAL INFRASTRUCTURE GRANT (MIG)</b>			
<b>ITEM NO.</b>	<b>Project</b>	<b>WARD NO.</b>	<b>2025/2026</b>
<b>Focus Area: Roads and Storm Water</b>			
1.	Construction of Road Paving and Stormwater in Bela-Bela X5 - Phase 1	3	R6 967 671.10
2.	Construction of Road Paving and Bulk stormwater in Bela-Bela X8 - Phase 4	4	R13 619 125.18
3.	Construction of Road Paving and Stormwater in Rapotokwane -Phase 1	8	R690 908.31
4.	Construction of Road Paving and Bulk stormwater in Masakhane -Phase 1	9	R150 000.00
5.	Construction of Road Paving and Stormwater in Bela-Bela X5 - Phase 2	3	R150 000.00
6.	Construction of Road Paving and Stormwater in Bela-Bela X6B - Phase 4	7	R150 000.00
<b>Focus Area: Solid Waste Management</b>			
7.	Upgrading of the Bela-Bela Municipal landfill site Phase 1	2	R7 263 645.41
<b>TOTAL MIG BUDGETS</b>			<b>R29 291 350.00</b>

<b>MDRG</b>			
<b>ITEM NO.</b>	<b>PROJECT DESCRIPTION</b>	<b>WARD NO.</b>	<b>2025/2026</b>
<b>Focus Area: Roads and Stormwater</b>			
8.	Refurbishment of roads and stormwater in Limpopo Road and Mabunda Street (Ward 7&5)	7&5	R 10 760 000.00
<b>TOTAL MDRG BUDGETS</b>			<b>R 10 760 000.00</b>

<b>WATER SERVICE INFRASTRUCTURE GRANT (WSIG)</b>			
<b>ITEM NO.</b>	<b>PROJECT DESCRIPTION</b>	<b>WARD NO.</b>	<b>2025/2026</b>
<b>Focus Area: Water and Sanitation</b>			
9.	Water Supply Source Augmentation and the construction of the water reticulation network in Tsakane (Ward 7)	7	R15 181 112.54
10.	Construction of Water Booster Pump Station and upgrading of a steel elevated water tank in Ext 8 (Ward 4)	4	R4 591 659.90
11.	Replacement of Bulk Raw Water AC Pipeline from Lapa to Bela-Bela Water Treatment Works	1 & 9	R39 406 483.23

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WATER SERVICE INFRASTRUCTURE GRANT (WSIG)			
ITEM NO.	PROJECT DESCRIPTION	WARD NO.	2025/2026
12.	Refurbishment of the Bela-Bela Water Treatment Works (Ward 1)	1	R500 000.00
13.	Refurbishment of the water reticulation network at the Old Location (Ward 2&5)	2&5	R500 000.00
14.	Refurbishment of the Platrivier Dam	1	R500 000.00
15.	Water Supply Source Augmentation using SASSA Borehole and construction of Water Treatment Plant (Ward 1)	1	R500 000.00
16.	Replacement of AC Water Pipes in Bela-Bela Town - Gilfillan Botha Van Der Merwe Pretoria Voortrekker Sutter Marx Crockery and Potgieter Street (Ward 1)	1	R500 000.00
17.	Construction of the Rapotokwane Water Package Plant Desludge Pipeline (Ward 8)	8	R500 000.00
18.	Water Supply Source Augmentation using Showground Borehole and construction of Water Treatment Plant (Ward 2)	2	R500 000.00
19.	Upgrading of the Steel Elevated Water Tank in Masakhane (Ward 9)	9	R500 000.00
20.	Upgrading of the Settlers Sewer Pump Station (Ward 2)	2	R10 690 676.28
21.	Upgrading of the Industrial outfall sewer line (Ward 2)	2	R17 630 068.05
22.	Upgrading of the Pienaarsrivier Sewer Pump Station and Waste Water Treatment Works (Ward 8)	8	R500 000.00
23.	Upgrading of the Masakhane sewer pumpstation and Wastewater Treatment Works (Ward 9)	9	R500 000.00
24.	Construction of Additional Aventura Sewer Pump Station (Ward 1)	1	R500 000.00
<b>TOTAL WSIG BUDGETS</b>			<b>R93 000 000.00</b>

INEP			
ITEM NO.	PROJECT DESCRIPTION	WARD NO.	2025/2026
<b>Focus Area: Electrification</b>			
25.	Construction of the Bela-Bela 132/11kVA 2 X 20MVA Sub-Station - Phase 2	2	R15 000 000.00
<b>TOTAL INEP BUDGETS</b>			<b>R15 000 000.00</b>

EEDSM			
ITEM NO.	PROJECT DESCRIPTION	WARD NO.	2025/2026
<b>Focus Area: Electrification</b>			
26.	LED Streetlight retrofitting	All	R3 000 000.00
<b>TOTAL EEDSM BUDGETS</b>			<b>R3 000 000.00</b>

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**APPENDIX C: PROJECT PERFORMANCE IMPLEMENTATION INDICATOR (PPII)**

<b>Item No.</b>	<b>Performance Description</b>	<b>% Completed</b>
1	Appointment of Consulting Engineers	5%
2	Scoping Report completed and approved	10%
3	Preliminary Designs completed and approved	14%
4	Detailed Design Report and Drawings approved	19%
5	Draft Tender Document (Bid Specifications) approved	24%
6	Tender Advertised	29%
7	Tender Evaluation completed	33%
8	Tender Adjudication completed	38%
9	Appointment of Contractor	43%
<b>Construction Stage</b> (Completed as per scope of works and monthly reports)		
10	1-10% complete	48%
11	11-20% complete	52%
12	21-30% complete	57%
13	31-40% complete	62%
14	41-50% complete	67%
15	51-60% complete	71%
16	61-70% complete	76%
17	71-80% complete	81%
18	81-90% complete	86%
19	91-99% complete	90%
20	Practical Completion of the Works (Snag List)	95%
21	Completion of the Works	100%
22	Defects Liability Period (Retention) Stage	
23	Final Completion	



BELA-BELA LOCAL MUNICIPALITY

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Website: [www.belabela.gov.za](http://www.belabela.gov.za)

OFFICE OF THE MUNICIPAL MANAGER

QUALITY CERTIFICATE

I, Tsatsi George Ramagaga the Municipal Manager of **Bela-Bela**

Local Municipality hereby certify that:

(Mark as appropriate)

- The monthly budget statement
- Quarterly report on the implementation of the budget and financial state affairs of the municipality
- Mid-year budget and performance assessment

For the month of January of 2026

has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Name T.G Ramagaga  
Municipal manager of (name and demarcation code of municipality)

Signature 

Date 23/01/2026

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