QUARTERLY MUNICIPAL PERFORMANCE REVIEW

KPA 1: Municipal Transformation and Organisational Development

| NO | PLANNED INTERVENTIONS | 2008/09 TARGETS | PROGRESS MADE BY 3RD QUARTER | VARIANCES | KEY CHALLENGES |
|-----|--|--|---|-----------|----------------|
| 1. | Organisational Design and Human Resource C | Capacity | | | |
| 1.1 | Total number of all S57 managers posts | 5 | 3 | - | - |
| 1.2 | Total number S57 managers posts filled | 5 | 3 | - | - |
| 1.3 | Total S57 managers posts vacant | - | 2 | - | - |
| 1.4 | Signing of employment contracts by all Section 57 managers for the 2008/09 fy | 5 | 3 | - | - |
| 1.5 | Review of the organogram of the municipality to ensure alignment with the IDP/ Budget | Reviewing the 2009/ 10 Organogram and ensure alignment with 2009/ 10 IDP and Budget Processes. | has been revised and | - | - |
| 1.6 | Completion of the placement of staff in terms of Section 78 of the Municipal Systems Act (2000) | To complete the placement of staff as stipulated by the legislations | Placement has been completed | - | - |
| 2. | Employment Equity | | | | 1 |
| 2.1 | Employment Equity Plan in place | Development of Employment Equity Policy | Policy developed and adopted. | - | - |
| 2.2 | Total number of approved posts | - | 376 | - | - |
| 2.3 | Total number of posts filled | 376 | 308 | | |
| 2.4 | Number of Women representation in Section 57 Managers | 40% Women representation in Section | Currently there is 0% of Women representation in | - | - |

| NO | PLANNED INTERVENTIONS | 2008/09 TARGETS | PROGRESS MADE BY 3RD QUARTER | VARIANCES | KEY CHALLENGES |
|-----|--|--|---|---|---|
| | | 57 by 2011 | Section 57 | | |
| 2.5 | Total number of male S57 managers | - | 3 | - | - |
| 2.6 | Total number of woman employed by the municipality against total staff | At least 40% of the municipal employees should be female by 2011 | The filling of the positions on the first and second quarter catered for the appointment of female staff, as a result there was an increase from 24% (64) to 24% (75) in the number of municipal employees who are women. | Fewer or no applications are received from skilled and experienced women. | Reviewing of the Employment equity plan and robust implementation of the plan |
| 2.7 | Total number of disable staff in management level | At least 2% of Disabled Staff in Management by 2011. | Currently there is no disabled staff in Management. | Reviewing of the Employment equity plan and robust implementation of the plan | Fewer or no applications are received from skilled and experienced disabled. |
| 3. | Skills Development | | | | |
| 3.1 | Work Place Skills Development Plan submitted to LGSETA | Preparation of the plan and submitting it to LGSETA | The plan was submitted in 31 June 2008 | - | - |
| 3.2 | Section 57 Managers development program | Training of 1 Section 57 Manager (ELMDP) | Currently attending the training. | - | - |
| 3.3 | Skill Levy Rebate | 126 Officials to be trained | 32 officials have been trained. | - | - |
| 4. | Integrated Development Planning | | | | |
| 4.1 | Appointment of IDP officers | Appointment of the IDP Divisional Manager | The IDP Divisional Manager was appointed in June 2007. | - | - |
| 4.2 | 2008/09- 2012/13 IDP Approved | Obtaining approval for the 2008/ 09 IDP by May 2008 | The 2008/ 09 IDP obtained council approval by 30 May 2008. | - | - |
| 4.3 | Core sector plan included in the IDP (Spatial Development Framework , Disaster | Including all core sector plans to the IDP. | All core sector plans were included in the IDP (SDF, | - | - |

| NO | PLANNED INTERVENTIONS | 2008/09 TARGETS | PROGRESS MADE BY 3RD QUARTER | VARIANCES | KEY CHALLENGES |
|-----|---|---------------------------|---------------------------------|-----------|----------------|
| | Management, MTIEF; Environmental Management Plans, LUMS etc) | | DMF, MTIEF, District EMP) | | |
| 5. | Functionality of the Performance Management | System in compliance wit | h Chapter of 6 of the MSA | | |
| 5.1 | Approved PMS policy and implementation | Reviewing the PMS | The PMS policy framework | - | - |
| | framework in place | policy framework | is currently being reviewed. | | |
| 5.2 | Conducting of institutional performance review | Conducting Performance | The performance reviews | - | - |
| | on periodic basis | Reviews on the | are done on a quarterly | | |
| | | Quarterly Basis. | basis based on the SDBIP | | |
| 5.3 | Conducting of individual performance review on | Conducting of the | Individuals performance | - | - |
| | a periodic basis | Individual performance | review for 2007/ 08 has | | |
| | | review on an annual | been undertaken | | |
| | | basis | | | |
| 5.4 | Compliance with the Performance Regulation | Ensure full compliance | Compliance at a basic level | - | - |
| | on Section 57 managers | with Performance | (i.e. signing of performance | | |
| | | Regulation by Section 57 | agreements, contracts and | | |
| | | Managers | SDBIP Reporting) is done. | | |
| 5.5 | Have all S57 managers signed Performance | All (5) section 57 | 3 Section 57 Managers | | |
| | agreements for 08/09 | managers to sign | have signed performance | | |
| | | performance contracts | contracts | | |
| 5.6 | Are the Performance agreements submitted to | Submission of | Submitted. | | |
| | MEC | Performance | | | |
| | | Agreements to MEC in | | | |
| | | line with the legislative | | | |
| | | requirement. | | | |

QUARTERLY MUNICIPAL PERFORMANCE REVIEW

KPA 2: Basic Service Delivery

| NO | PLANNED INTERVENTIONS | 2008/09 TARGETS | PROGRESS MADE BY 3RD QUARTER | VARIANCES | KEY CHALLENGES |
|------|--|---|--|-----------|-------------------|
| 1. | Water Services | | · | | • |
| 1.1 | Free Basic Water Services | Provision of the free basic services to all the indigents who are registered with the municipal indigent list | Access to free basic water services is being provided to all the indigent households. | - | - |
| 1.2 | Total number of households | - | 14 290 Households | - | - |
| 1.3 | Total number of hh supplied with water | All households to be served with basic water supply by 2008. | All (14 290) households have access to water. | - | - |
| 1.4 | All communities have access to clean water and decent sanitation by 2010 | All households to be served with basic water supply by 2008. | All (14 290) households have access to water. | - | - |
| 1.5 | Verification of municipal backlog | - | The Municipal Backlogs on Water are verified by Field Work and IDP Public Participation Processes | - | - |
| 1.6 | Total number of schools | - | 30 | - | - |
| 1.7 | Number of schools supplied with water | 30 | 27 | - | - |
| 1.8 | Total number of schools supplied with sanitation | 30 | 29 | - | - |
| 1.9 | Total number of clinics | - | 3 | - | - |
| 1.10 | Total number of clinics supplied with water | 3 | 3 | - | - |
| 1.11 | Total number of clinics supplied with sanitation | 3 | 3 | - | - |
| 2. | Electricity | | | | |
| 2.1 | Total number of HH | - | 14 290 | - | - |
| 2.2 | Total number of HH served | 12 990 | 12 990 | - | - |
| 2.3 | Number of new connections | 350 | 350 | - | - |

| NO | PLANNED INTERVENTIONS | 2008/09 TARGETS | PROGRESS MADE BY 3RD QUARTER | VARIANCES | KEY CHALLENGES |
|-----|--|---|---|-----------|-------------------|
| 3. | Waste Removal | | | | |
| 3.1 | Waste Removal Policy | Not in place | N/A | - | - |
| 3.2 | Waste Removal Strategy | There is no strategy in place. Nevertheless the targets to waste management are in place which includes provision of bins (350) and there is on – going refuse collection per prescribed schedules/ itinerary throughout 2008/09 fy. | Procurement in – progress | | |
| 3.3 | Total number of hh | - | 14 290 | - | - |
| 3.4 | Total number of households served | - | 13 290 | - | - |
| 4. | Roads and storm water | | | | |
| 4.1 | Roads Infrastructure Strategy | Infrastructure Capital Study | The study was completed and adopted. It is now mainstreamed within the 2009/ 10 IDP for implementation purposes. | - | - |
| 4.2 | New roads planned | Provision of access roads to Bela Bela Extension 8 | No new roads have been constructed at this stage | - | - |
| 4.3 | Maintenance and Rehabilitation of roads and storm water drainage | authority of Bela Bela Municipality. | The potholes in the municipal controlled roads were patched and 2, 6 km road has been regravelling in Rapotokwane and Bela Bela Township. | - | - |
| 4.4 | Roads infrastructure backlog | Approximately 15 kms of roads require attention in terms of Regravelling, Paving and Resealing | Approximately 5, 6 kms of roads have received attention either for regravelling, resealing and paving. | - | - |
| 5. | Indigent Policy Implementation Framework | Implementation of the Framework | Done | - | - |
| 5.1 | Development of indigent policies in municipalities | Implementation of the Policy | Done | - | - |
| 5.2 | Development of indigent registers | Updating the Indigent Register | The indigent register was updated | - | - |

| NO | PLANNED INTERVENTIONS | 2008/09 TARGETS | PROGRESS MADE BY 3RD QUARTER | VARIANCES | KEY CHALLENGES |
|-----|--|--|--|-----------|-------------------|
| 6. | Municipal Infrastructure Grant | | | | • |
| 6.1 | Development of Municipal Infrastructure Investment Framework Strategy | Infrastructure Capital Study | The study was completed and adopted. It is now mainstreamed within the 2009/ 10 IDP for implementation purposes. | - | - |
| 6.2 | Development of Land Use Management Planning system | Implementation of the Land Use Management Scheme | The LUMS were developed, adopted and are currently being implemented. | - | - |
| 6.3 | Total MIG allocation | R 8 343 000 | R 6 655 000 (has been transferred) | - | - |
| 6.4 | Improving expenditure on MIG | 100% expenditure on MIG | 93% expenditure by End of March 2009 | - | - |
| 6.5 | Alignment of MIG with EPWP | Undertaking 1 MIG projects under EPWP. | The project is being executed. | - | - |
| 6.6 | No. of projects undertaken in EPWP for 08/09 | 1 Project = Road Paving Project in Bela Bela Township | The project is in operation. | - | - |
| 6.7 | No. of jobs created through EPWP | 78 Temporal Jobs | 78 temporal jobs have been created. | - | - |
| 7. | Municipal Housing Plan & strategy in | nplementation | | | |
| 7.1 | Municipal Housing Plan | Preparation of the Municipal Housing Plan in association with the Department of Local Government and Housing | The Draft Municipal Housing Plan has been prepared and mainstreamed within the Draft Adopted IDP which has been tabled for Public Comments. | - | - |
| 7.2 | Housing Beneficiary List developed | Compilation and updating of housing beneficiary list. | Regular updates were done. | - | - |
| 7.3 | Potential housing development land identified | Identification of land suitable for housing in line with the Spatial Development Framework (SDF), Land Use Management System (LUMS) and Municipal Housing Plan. | There are a number of Land Parcels that have been identified for future housing. These appear in our draft housing plan and the adopted draft IDP for 2009/ 10. | - | - |

| NO | PLANNED INTERVENTIONS | 2008/09 TARGETS | PROGRESS MADE BY 3RD QUARTER | VARIANCES | KEY CHALLENGES |
|-----|--|--|---|-----------|-------------------|
| 7.4 | Number of informal settlements to be formalized | 2 informal settlements (i.e. JZ and Tsakane) | The households will be relocated to the new housing projects since these areas are not suitable for human habitation. | - | - |
| | Community Facilities | | | | |
| 7.5 | Sports and recreation facilities planned for 08/09 | No new projects were planned due to budgetary constraints | N/A | - | - |
| 7.6 | Progress to date | N/A | N/A | - | - |

QUARTERLY MUNICIPAL PERFORMANCE REVIEW

KPA 3: Local Economic Development

| NO | PLANNED INTERVENTIONS | 2008/09 TARGETS | PROGRESS MADE BY 3RD QUARTER | VARIANCES | KEY CHALLENGES |
|-----|---|--|--|-----------|-------------------|
| 1. | LED STRATEGY | | | | |
| 1.1 | Alignment of the District LED strategy with Local Municipalities LED Strategies | The review of the LED strategy in order to align it with the District LED strategy. | The Draft LED Strategy has been developed and it is aligned to the District LED Strategy. | - | - |
| 1.2 | Alignment of LED Strategy with PGDS, EPWP, ASIGISA; PPP; NSDP; | Ensuring that the LED strategy that is under review is aligned to these frameworks and programmes. | The Draft LED Strategy is aligned to all the relevant policies and frameworks | - | - |
| 1.3 | Implementation of District LED Summit Action Plan | Active participation on Waterberg Summit Action Plan | Participated in Waterberg LED Road show. | - | - |
| 1.4 | Functionality of LED District Forum | N/A | N/A | - | - |
| 1.4 | LED units | Setting up of the LED unit | The LED Divisional Manager and LED Officer have been appointed. | - | - |
| 1.5 | LED job creation initiatives | Promote the creation of jobs through LED initiatives and projects. | A total of 21 jobs were created through LED projects. | - | - |

QUARTERLY MUNICIPAL PERFORMANCE REVIEW

KPA 4: Municipal Financial Viability and Management:

| NO | PLANNED INTERVENTIONS | 2008/09 TARGETS | PROGRESS MADE BY 3RD QUARTER | VARIANCES | KEY CHALLENGES |
|-----|---|---|---|-----------|--|
| 1. | MFMA Institutional compliance | | | | |
| 1.1 | Establishment of Budget and Treasury Office | Setting up the Budget and Treasury Office and Capacitating it. | The Budget and Treasury office is fully operational and the critical positions were filled. | - | Resignation of the Chief Financial Officer and Divisional Manager: Budget and Reporting |
| 1.2 | MFMA implementation, monitoring and compliance plan | Preparation and implementation of all plans and mechanisms that are stipulated by MFMA (1) credit control and debt policy, (2) property rates policy, (3) indigent policy, (4) Budget, (5) SDBIP, (6) IDP and (7) Annual financial statements. | These policies/ plans and statements were prepared adopted and submitted to National and Provincial Treasury. | - | - |
| 1.3 | Audit Committee in place | Fully functional Audit Committee | Fully functional | - | - |
| 1.4 | Internal Audit Unit in place | Setting up the Internal Audit Unit and appointment of the Internal Auditor. | The Internal Auditor was appointed and the unit is fully functional. | - | - |
| 2. | Implementation of financial systems, | policies, and controls and regulations | | | |
| 2.1 | Fraud Prevention and Anti Corruption mechanism and strategies | Development of a strategy to prevent fraud and corruption. | The Draft Fraud and Anti – Corruption Strategy and Plans have been prepared and will be re – submitted to Municipal Council for approval. | - | - |
| 2.2 | Delegation of financial powers and functions | To have the delegation in place for financial powers and functions | In – place | - | - |
| 2.3 | Adopted Supply Chain Management policy | Development and implementation of the Supply Chain and Procurement Policy. | Developed and implemented. | - | - |
| 2.5 | Credit control and debt Policy | Implementation of the credit control and debt policy. | The policy is being implemented. | - | - |

| NO | PLANNED INTERVENTIONS | 2008/09 TARGETS | PROGRESS MADE BY 3RD QUARTER | VARIANCES | KEY CHALLENGES |
|-----|---|---|---|---|--|
| 2.6 | Revenue collection strategies & targets for cost recovery | Implementation of the revenue collection strategies. | The strategies are being implemented. | - | - |
| 2.7 | Implementation of valuation rolls | Compilation of the valuation roll. | Valuation was compiled. | - | - |
| 2.8 | Improvement of billing strategies and systems | Improving the billing strategies and systems. | Billing strategies have been improved and the system improvement is in – progress. | - | - |
| 2.9 | Compliance with accounting standards and systems | Full compliance with accounting standards and systems. | Conversion to GRAP/ GAMAP | - | - |
| 3. | Budget and Expenditure Managemen | t | | | |
| 3.1 | Preparation, and adoption of budget in compliance with MFMA | Preparation and adoption of the budget for 2009/10. | The budget plan was prepared and adopted. The Draft Budget has been prepared and it is in the process of Public Participation. | - | - |
| 3.2 | Monthly and Quarterly Financial Reports | Preparation and submission of the monthly and quarterly financial reports on a regular basis. | All the monthly and quarterly reports were prepared and submitted. | - | - |
| 3.3 | Financial Statements | Preparation and submission of the annual financial statement for 2007/ 08 | The financial statements were prepared and submitted. | The statements were submitted late. | The Municipal Manager and the Chief Financial Officer were given forced leave during the commencement dates for the preparation of the Financial Statements. |
| 3.4 | Implementation Plan to address audit reports of the Auditor General | Preparation and implementation of the plan. | Plan prepared and implementation has commenced | - | - |

QUARTERLY MUNICIPAL PERFORMANCE REVIEW

KPA 5: Good Governance and Public Participation

| NO | PLANNED INTERVENTIONS | 2008/09 TARGETS | PROGRESS MADE BY 3RD QUARTER | VARIANCES | KEY CHALLENGES |
|-----|--|--|---|-----------|-------------------|
| 1. | Running of municipal council | | | | |
| 1.1 | Number of Ordinary and special Council sitting | Undertaking of ordinary and special MC/ EC and Sub – committees | 2 ordinary Council Meetings and 3 Special Council Meetings have been undertaken | - | - |
| 1.2 | Number of councilors trained through SALGA, LAGOLA or recognized institution | Training of Councillors | All (15) councilors have undergone induction training. 3 Councilors (Mayor, EC Member and Speaker) are undergoing training provided by SALGA | - | - |
| 1.3 | Functionality of Mayoral committee & portfolio committee | Undertaking of Executive (EC) Committee and Portfolio Sub – Committees. | Fully Functional. | - | - |
| 1.4 | Community satisfaction survey conducted | Displaying of the suggestion boxes and compiling the consolidated reports per quarter. | Suggestion boxes displayed. Report outstanding. | - | - |
| 1.5 | Functional complaint management system | N/A | N/A | - | - |
| 1.6 | By-Laws, Policies and Strategy approval | Submission of policies, by – laws and strategies for approval by council | 4 bylaws have been passed by municipal council. | - | - |
| 1.7 | Conducting of by-laws in compliance with Municipal Electoral Act 2002 | Updating of by – laws. | No by-laws have been updated on this financial year. | - | - |
| 2. | Public Participation, Ward Comr | nittees | | | |
| 2.1 | Number of established ward committees | Eight (8) Ward Committees. | N/A | - | - |
| 2.2 | Number of Functional Wards committees | Ensuring that the ward committees are established, capacitated and fully functional. | Established and fully functional. | - | - |
| 2.3 | Budget and administrative support for ward committee | Provision of budget and administrative support to ward committees. | The budget and administrative support is being provided to support ward committees. | - | - |

| NO | PLANNED INTERVENTIONS | 2008/09 TARGETS | PROGRESS MADE BY 3RD QUARTER | VARIANCES | KEY CHALLENGES |
|-------|---|--|---|-----------|-------------------|
| 2.4 | Ward IDP Plan | N/A | N/A | - | - |
| 2.5 | Number CDW`s deployed | To ensure that all the wards have the organized CDW | Eight (8) permanent and two (2) on learnership program. | - | - |
| 2.6 | No. of traditional leaders received training | No training was intended for traditional leaders. | No traditional leaders have undergone. | - | - |
| 2.7 | Traditional houses established | No training was intended for traditional leaders. | No traditional leaders have undergone. | - | - |
| 3. | Corporate Governance | | | | - |
| 3.1 | Implementation of Communication Policies and | d Strategies | | | |
| 3.1.1 | Communication Strategy | Preparation and adoption of the communication strategy. | Done | - | - |
| 3.1.2 | Communication unit | Setting up of the communication unit and capacitating it. | Communication Unit is fully functional and an officer has been appointed. | - | - |
| 3.1.3 | Community satisfaction surveys | Displaying of the suggestion boxes and compiling the consolidated reports per quarter. | Suggestion boxes displayed. Report outstanding. | - | - |
| 3.1.4 | Functional complaint management systems | Does the municipality have a Functional complaint management systems | N/A | N/A | - |
| 3.2 | Municipal Information Technology | | | | · |
| 3.2.1 | Municipal Information Masters Systems Plan | Establishing Municipal Information Masters Systems Plan | The service provider was appointed by the District (WDM) and DLGH, has conducted an audit. | - | - |
| 3.2.2 | Municipal website functional and updated | Updating the municipal website | Done | - | - |
| 3.2.3 | Provision of municipal services via electronic communication | N/A | N/A | - | - |
| | Fraud and Anti Corruption Implementation | Preparation of the Fraud Prevention and Anti – Corruption Strategy. | Draft Strategy and Plan have been prepared and due for re – submission to council for approval | - | - |

| NO | PLANNED INTERVENTIONS | 2008/09 TARGETS | PROGRESS MADE BY 3RD QUARTER | | KEY CHALLENGES |
|-----|--|-----------------|---------------------------------|---|-------------------|
| 4.1 | District Fraud Prevention and Anti- Corruption Strategies and mechanism | - | - | - | - |

QUARTERLY MUNICIPAL PERFORMANCE REVIEW

CROSS CUTTING ISSUES

| NO | PLANNED INTERVENTIONS | 2008/09 TARGETS | PROGRESS MADE BY 3RD QUARTER | VARIANCES | KEY CHALLENGES | | | |
|-------|--|---|---|-----------|-------------------|--|--|--|
| 1. | Disaster Management | | | | | | | |
| 1.1 | Disaster Management Framework approved | Mainstreaming the District DMF to the IDP. | Done | - | - | | | |
| 1.2 | Disaster Management Plans approved | Not in – place | N/A | - | - | | | |
| 1.3 | Disaster Management Centre established and functional | N/A | N/A | - | - | | | |
| 1.4 | Disaster Management Centre Head appointed | N/A | N/A | - | - | | | |
| 2. | Imbizos Program | | | | | | | |
| 2.1 | Presidential Imbizos | N/A | N/A | - | - | | | |
| 2.1.1 | Number of issues raised during the Presidential Imbizos held | N/A | N/A | - | - | | | |
| 2.1.2 | Number of issues raised during the Presidential Imbizos resolved | | | | | | | |
| 2.2 | Provincial Imbizos | N/A | N/A | - | - | | | |
| 2.2.1 | Number of issues raised during the Provincial Imbizos held | N/A | N/A | - | - | | | |
| 2.2.2 | Number of issues raised during the Provincial Imbizos resolved | N/A | N/A | - | - | | | |
| 2.3 | Local Imbizos | | | | | | | |
| 2.3.1 | Number of issues raised during the Local Imbizos held | Undertaking of Mayoral Imbizo. Four (4) mayoral Imbizos per annum | There were no Mayoral Imbizos undertaken | - | - | | | |
| 2.3.2 | Number of issues raised during the Local Imbizos resolved | N/A | N/A | - | - | | | |
| 3. | HIV/ AIDS program | N/A | N/A | - | - | | | |
| 3.1 | Number of outreach program conducted | N/A | N/A | - | - | | | |

| NO | PLANNED INTERVENTIONS | 2008/09 TARGETS | PROGRESS MADE BY 3RD QUARTER | VARIANCES | KEY CHALLENGES |
|-----|---|-----------------|---------------------------------|-----------|-------------------|
| 3.2 | HIV/AIDS at workplace program | N/A | N/A | - | - |
| 3.3 | HIV/AIDS prevalence rate trend for the past six months | N/A | N/A | - | - |